

WINNEBAGO COUNTY

DEPARTMENT OF HUMAN SERVICES

2025 PROPOSED BUDGET



WINNEBAGO COUNTY DEPARTMENT OF HUMAN SERVICES	DEPARTMENT MISSION STATEMENT To serve our clients with professional, trauma-informed quality and cost-effective services that focus on prevention, protection, mental health, family integration, self-determination, and recovery, with respect for and in partnership with individuals, families, caregivers, and the community.
DIVISIONS	DIVISION MISSION STATEMENTS
ADMINISTRATIVE SERVICES	To provide department-wide leadership and sustained sound advances including budgeting, contractual, financial, electronic and data processing systems, strategic planning, and quality service delivery.
BEHAVIORAL HEALTH	To develop a comprehensive range of services offering continuity of care for persons with substance use disorders and/or mental illness. These services shall focus upon prevention, community-based treatment, and shall strive to enhance the individual's independence and recovery. Services are provided based on individual needs, utilizing the most normalized, cost-effective and least restrictive settings whenever possible.
CHILD WELFARE	Through active partnering and respectful trauma sensitive interaction, Child Welfare empowers families to utilize their strengths and overcome barriers to achieve enhanced safety, well-being, resiliency, and self-sufficiency. Child Welfare works together with families to heal and grow through the development of positive, effective skills and healthy interpersonal connections, and to provide safe and supportive care for their children.
ECONOMIC SUPPORT	To provide services and benefits with compassion to all residents of Winnebago County as part of the East Central Income Maintenance Partnership (ECIMP) as promptly, accurately and as efficiently as possible. ECIMP is comprised of Calumet, Green Lake, Kewaunee, Manitowoc, Marquette, Outagamie, Waupaca, Waushara and Winnebago Counties.
LONG TERM SUPPORT	To develop, promote and provide for supports and services that meet identified outcomes for Winnebago County citizens with long term support needs.
	AGING & DISABILITY RESOURCE CENTER (ADRC) – The mission of the Aging & Disability Resource Center of Winnebago County is to empower and support seniors, people with disabilities and their families by providing useful information and finding the help people seek so that they may live with dignity and security and achieve maximum independence and quality of life.

**ALL HUMAN SERVICES
COMPARATIVE SUMMARY
BY BUDGET CATEGORY**

ACCOUNT	2022 ACTUAL	2023 ACTUAL	2024 BUDGET	2025 REQUESTED BUDGET	\$ Change From 2024B to 2025B	% Change From 2024B to 2025B
REVENUES						
TOTAL INTERGOVERNMENTAL	(28,566,068)	(28,118,461)	(30,786,217)	(33,736,358)	(2,950,141)	9.6%
TOTAL PUBLIC SERVICES	(2,703,515)	(3,445,717)	(3,403,532)	(3,232,100)	171,432	-5.0%
TOTAL REVENUES	(31,269,583)	(31,564,178)	(34,189,749)	(36,968,458)	(2,778,709)	8.1%
EXPENSES						
TOTAL LABOR and FRINGE	23,564,890	27,000,057	31,341,406	34,043,490	2,702,084	8.6%
TOTAL TRAVEL	326,665	375,872	463,253	492,171	28,918	6.2%
TOTAL CAPITAL	-	-	35,000	-	(35,000)	0.0%
TOTAL OPERATING EXPENSES	19,634,625	20,488,281	20,668,870	22,028,785	1,359,916	6.6%
TOTAL EXPENSES	43,526,180	47,864,210	52,508,529	56,564,446	4,055,918	7.7%
LEVY BEFORE ADJUSTMENTS	12,256,597	16,300,032	18,318,780	19,595,988	1,277,209	7.0%

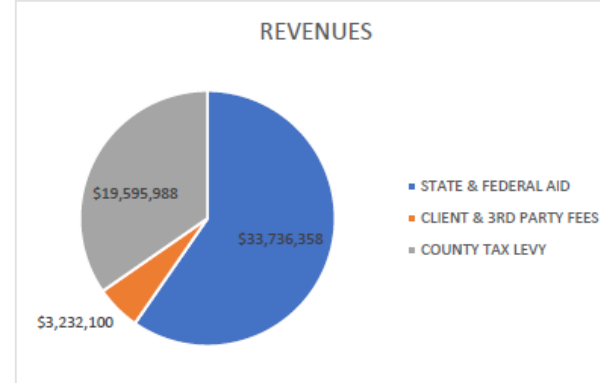
ALL HUMAN SERVICES
COMPARATIVE BUDGET SUMMARY
2024 BUDGET - 2025 BUDGET

DIVISION	2024 BUDGET			2025 BUDGET			VARIANCE			% Chng to LEVY
	EXPENSE	REVENUE	NET	EXPENSE	REVENUE	NET	EXPENSE	REVENUE	NET	
ADMINISTRATIVE SERVICES	3,909,102	(5,104,000)	(1,194,898)	4,577,599	(5,154,500)	(576,901)	668,497	(50,500)	617,997	51.7%
BEHAVIORAL HEALTH SERVICES	16,852,806	(9,779,497)	7,073,309	18,030,575	(10,867,998)	7,162,577	1,177,769	(1,088,501)	89,268	1.3%
CHILD WELFARE SERVICES	16,201,393	(7,385,675)	8,815,718	16,773,283	(7,455,102)	9,318,181	571,890	(69,427)	502,463	5.7%
ECONOMIC SUPPORT SERVICES	3,784,225	(3,178,849)	605,376	3,964,603	(3,258,663)	705,940	180,378	(79,814)	100,564	16.6%
LONG TERM SUPPORT SERVICES	11,761,003	(8,741,728)	3,019,275	13,218,386	(10,232,195)	2,986,191	1,457,384	(1,490,467)	(33,083)	-1.1%
TOTAL	52,508,529	(34,189,749)	18,318,780	56,564,446	(36,968,458)	19,595,988	4,055,917	(2,778,709)	1,277,209	7.0%

HUMAN SERVICES BUDGET SUMMARY

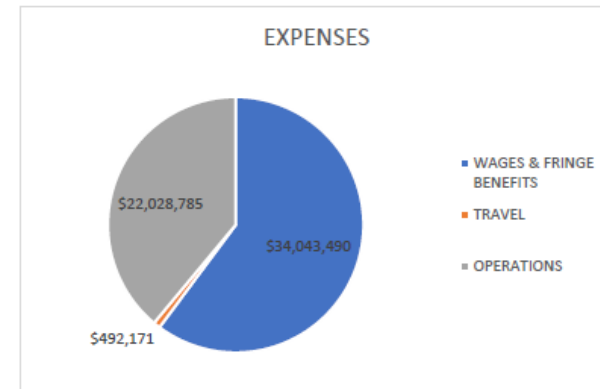
REVENUES BY CATEGORY

STATE & FEDERAL AID	\$33,736,358	59.6%
CLIENT & 3RD PARTY FEES	\$3,232,100	5.7%
COUNTY TAX LEVY	\$19,595,988	34.6%
TOTAL REVENUE:	<u>\$56,564,446</u>	







EXPENSES BY CATEGORY

WAGES & FRINGE BENEFITS	\$34,043,490	60.2%
TRAVEL	\$492,171	0.9%
OPERATIONS	\$22,028,785	38.9%
TOTAL EXPENSE:	<u>\$56,564,446</u>	



DEPARTMENT SUMMARY

LABOR	\$34,043,490
+	
TRAVEL	\$492,171
+	
OPERATIONS	\$22,028,785
-	
REVENUE	<u>\$36,968,458</u>
=	
LEVY	<u><u>\$19,595,988</u></u>

HUMAN SERVICES BUDGET CHANGE SUMMARY	
E X P E N S E S	Expenditure <i>INCREASES</i>: <ul style="list-style-type: none"> * Wages and Fringe Benefits: \$2,702,084 * Specialty Inpatient Hospitals: \$448,500 * Supported Living: \$140,000 * Mentoring: \$192,000 * Youth Wrap Around Services: \$330,000 
	Expenditure <i>DECREASES</i>: <ul style="list-style-type: none"> * Community Based Residential Facilities: \$174,000 * Child Foster Care: \$166,592 
R E V E N U E S	Revenue <i>DECREASES</i>: <ul style="list-style-type: none"> * Other Transfers In: \$45,738 * Client Cost Share Fees (CW): \$35,000 * Community Intervention: \$11,013 
	Revenue <i>INCREASES</i>: <ul style="list-style-type: none"> * MA Comprehensive Community Services: \$358,951 * MA Inpatient Billing: \$100,000 * Third Party Insurance: \$177,866 * CLTS Childrens Waiver: \$1,405,042 * ADRC: \$158,263 * MA Targeted Case Management: \$110,000 

WINNEBAGO COUNTY HUMAN SERVICES DEPARTMENT
FY 2025 PROPOSED BUDGET

SUMMARY OF POSITION CHANGE / NEW POSITION REQUESTS

DIVISION	POSITION	FTE	EXPENSE	REVENUE / COST OFFSET	NET COST	NOTES
DHS	Administrative Associate II	6.0	373,049	356,336	16,713	Upgrade AA I positions to AA II due to client interactions & independent judgment required
AD	Administrative Associate III - Floater	1.0	71,258	51,883	19,375	Convert .53 FTE position to 1.0 FTE; position will "float" to meet departmental needs to ensure adequate coverage to ensure client needs are met;
AD	Financial Analyst	1.0	90,050	90,050	-	Upgrade Accountant position and replace with Financial Analyst to align with position requirements and responsibilities; offset with implementation of 2% credit card convenience fee
BH	Crisis Center Lead	1.0	105,999	15,000	90,999	Fills a Crisis Center need for additional leadership to support 24/7 operations; MA revenue supported
BH	Crisis Center Psychiatric Nurse	1.0	107,335	15,000	92,335	Will provide overall nursing support, including medication management, to clients at the Crisis Center; MA revenue supported
CW	Youth Shelter Care Specialist	0.40	20,374	-	20,374	2 positions at .20 FTE each to provide additional staff coverage for 2nd shift on weekends to ensure appropriate staffing levels for 24/7 youth Shelter Care facility
ES	Economic Support Supervisor	1.0	122,159	-	122,159	Add a second supervisor for Economic Support division with 46 staff; currently there is one supervisor and one Division Manager for the division making it difficult to adequately supervise and meet the needs of all staff
LTS	Social Work Specialist - CLTS	8.0	816,912	816,912	-	Additional staff for Childrens Long Term Support (CLTS) program to meet State requirements for determining eligibility and enrolling children with disabilities in long term care programs; fully funded
LTS	CLTS Lead	1.0	106,365	106,365	-	Will assist supervisor with training and coaching additional staff for growing CLTS program; fully funded
LTS	Program Supervisor - Family Support	1.0	124,522	124,522	-	Supervise service provision in accordance with Childrens Community Options Program to meet increasing demand for services; fully funded
LTS	Quality Assurance Specialist	1.0	111,330	111,330	-	To ensure that State requirements for Childrens Long Term Support program are followed and files are in order so the county is in compliance; fully funded
LTS	ADRC MA Specialist	1.0	84,294	80,000	4,294	Will assist clients with the Medical Assistance application process; funded via the elimination of the contract for this service

NOTE: Salary savings amount has been increased by \$100,000 to \$425,000 in the 2025 proposed budget to help offset labor increases

ADMINISTRATIVE SERVICES DIVISION

					\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget		
REVENUES						
1 BCA State	(4,527,225)	(4,653,152)	(4,600,000)	(4,650,000)	(50,000)	1.1%
2 State-County Match	(470,533)	(494,892)	(500,000)	(500,000)	-	0.0%
3 Prior Year Intergovt	10	146,909	-	-	-	NA
4 Intergovernmental	(4,997,748)	(5,001,135)	(5,100,000)	(5,150,000)	(50,000)	1.0%
5						
6 Forms Copies Etc.	(3,811)	(6,781)	(4,000)	(4,500)	(500)	12.5%
7 Other Miscellaneous Revenues	(68)	(3,563)	-	-	-	NA
8 Public Revenues	(3,879)	(10,344)	(4,000)	(4,500)	(500)	12.5%
9						
10 TOTAL REVENUES	(5,001,627)	(5,011,479)	(5,104,000)	(5,154,500)	(50,500)	1.0%
11						
EXPENSES						
12						
13 Regular Pay	1,731,482	1,913,029	2,052,160	2,321,154	268,994	13.1%
14 Temporary Employees	23,750	36,927	35,000	25,000	(10,000)	-28.6%
15 Labor Fringes Match	(1,325)	(25)	-	-	-	NA
16 Overtime	3,565	670	4,000	2,500	(1,500)	-37.5%
17 Wage Turnover Savings	-	-	(21,968)	(28,050)	(6,082)	27.7%
18 Payroll Sundry Account	2,981	55,886	-	-	-	NA
19 Fringe Benefits	646,235	742,778	808,368	880,472	72,104	8.9%
20 Labor Costs	2,406,689	2,749,264	2,877,560	3,201,076	323,516	11.2%
21						
22 Registration Tuition	4,374	9,312	6,500	6,500	-	0.0%
23 Automobile Allowance	5,261	5,189	6,000	6,000	-	0.0%
24 Commercial Travel	556	606	1,600	1,600	-	0.0%
25 Meals	171	341	200	300	100	50.0%
26 Lodging	1,829	1,577	1,200	1,500	300	25.0%
27 Other Travel Exp	25	16	100	100	-	0.0%
28 Taxable Benefit - Meals	61	122	200	200	-	0.0%
29 Travel	12,278	17,164	15,800	16,200	400	2.5%
30						
31 Equipment	-	-	35,000	-	(35,000)	-100.0%
32 Capital	-	-	35,000	-	(35,000)	0.0%
33						
34 Office Supplies	49,371	52,664	55,804	57,590	1,786	3.2%
35 Printing Supplies	8,737	4,946	10,000	6,700	(3,300)	-33.0%
36 Print Duplicate	5,699	5,104	6,520	6,520	0	0.0%
37 Postage and Box Rent	979	1,119	1,000	1,000	-	0.0%
38 Computer Supplies	-	29	-	-	-	NA
39 Computer Software	3,131	17,882	18,374	22,560	4,186	22.8%
40 Telephone	121,646	108,187	154,045	130,000	(24,045)	-15.6%
41 Voice and Data Cabling	-	1,785	-	-	-	NA
42 Advertising	-	50	100	100	-	0.0%
43 Subscriptions	9,628	3,232	22,000	22,000	-	0.0%
44 Membership Dues	4,358	5,228	5,000	5,000	-	0.0%
45 Publish Legal Notices	489	532	500	500	-	0.0%
46 Registration Tuition Other	-	2,710	-	-	-	NA
47 Consumer Program Expenses	-	-	-	-	-	NA

ADMINISTRATIVE SERVICES DIVISION

Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget	\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
48 Education Training	14,956	39,990	23,000	15,000	(8,000)	-34.8%
49 Food	270	856	275	275	-	0.0%
50 Small Equipment	29,605	9,919	37,857	30,000	(7,857)	-20.8%
51 Medical Supplies	430	243	500	500	-	0.0%
52 Other Operating Supplies	924	3,664	-	-	-	NA
53 Lodging Other	98	-	-	-	-	NA
54 Motor Fuel	26,632	22,769	27,500	27,500	-	0.0%
55 Operating Licenses Fees	250	200	650	500	(150)	-23.1%
56 Emergency Assistance	6,441	59,117	-	-	-	NA
57 Bad Debts Expense	68,927	75,689	75,000	75,000	-	0.0%
58 Other Miscellaneous	2,000	3,085	2,400	3,000	600	25.0%
59 Small Equipment Technology	19,589	23,290	43,111	30,000	(13,111)	-30.4%
60 ProCard Default	-	-	-	-	-	NA
61 Maintenance Equipment	2,649	2,605	5,000	5,000	-	0.0%
62 Maintenance Vehicles	1,016	-	1,500	1,500	-	0.0%
63 Repair Maintenance Supplies	-	-	-	-	-	NA
64 Refuse Collection	1,509	1,505	2,000	2,000	-	0.0%
65 Medical and Dental	4,796	8,703	5,000	9,000	4,000	80.0%
66 Legal Services	-	3,388	-	-	-	NA
67 Vehicle Repairs	8,459	12,257	9,000	15,000	6,000	66.7%
68 Data Processing	42,448	30,575	40,000	30,000	(10,000)	-25.0%
69 Professional Service	1,793	1,800	2,500	2,500	-	0.0%
70 Security Service	-	31,961	-	-	-	NA
71 Interpreter	1,185	3,023	750	1,000	250	33.3%
72 Equipment Technology	12,033	-	-	-	-	NA
73 Print Duplicate	58,037	57,723	65,000	60,000	(5,000)	-7.7%
74 Postage and Box Rent	25,589	29,203	32,000	32,000	-	0.0%
75 Computer Licensing Charge	70,441	57,031	126,880	-	(126,880)	-100.0%
76 Food	1,133	-	-	-	-	NA
77 Motor Fuel	3,020	2,432	2,000	2,500	500	25.0%
78 Maintenance Vehicles	4,898	5,229	17,500	15,000	(2,500)	-14.3%
79 Technology Repair and Maintain	14,487	12,885	15,015	-	(15,015)	-100.0%
80 Technology Interfund Exp	-	-	-	572,606	572,606	100.0%
81 Prop Liab Insurance	183,536	194,495	172,961	178,472	5,511	3.2%
82 Other Operating Expenses	811,189	897,104	980,742	1,360,323	379,581	38.7%
83						
84 TOTAL EXPENSES	3,230,156	3,663,532	3,909,102	4,577,599	668,497	17.1%
85						
86 LEVY IMPACT	(1,771,472)	(1,347,948)	(1,194,898)	(576,901)	617,997	51.7%

BEHAVIORAL HEALTH DIVISION

Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget	\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
REVENUES						
1 Medicaid Title 19	-	-	-	-	-	NA
2 Other Grantor Agencies	-	-	-	(2,000)	(2,000)	100.0%
3 MA Comprehensive Comm Serv	(2,648,626)	(2,845,015)	(3,141,049)	(3,500,000)	(358,951)	11.4%
4 MA Crisis MH Svcs	(448,320)	(543,710)	(685,901)	(715,901)	(30,000)	4.4%
5 OPIOID State Targeted Response	(393,929)	(327,958)	(300,000)	(313,422)	(13,422)	4.5%
6 Substance Abuse Block Grant Su	(72,054)	(67,000)	-	-	-	NA
7 Block Gmt AODA	(170,667)	(10,615)	(253,027)	(253,027)	-	0.0%
8 Block Grant MI	(68,961)	(68,961)	(68,961)	(68,961)	-	0.0%
9 Community MH Svcs Block Grant	(130,540)	(108,552)	-	-	-	NA
10 Community Mental Health	(834,687)	(274,635)	(834,687)	(834,687)	-	0.0%
11 Coordinated Services Team Init	(60,000)	(60,000)	(60,000)	(60,000)	-	0.0%
12 MA Targeted Case Mgmt	(41,910)	(26,351)	(60,000)	(60,000)	-	0.0%
13 MA CSP Funds	(351,035)	(398,356)	(350,000)	(350,000)	-	0.0%
14 MA Community Recovery	-	-	-	-	-	NA
15 MA Outpatient	(412,080)	(417,277)	(376,240)	(420,000)	(43,760)	11.6%
16 MA Inpatient	(199,394)	(181,849)	(200,000)	(300,000)	(100,000)	50.0%
17 Wis MA Cost Reporting WIMCR	(1,357,015)	(1,387,237)	(1,000,000)	(1,400,000)	(400,000)	40.0%
18 Intergovernmental	(7,189,218)	(6,717,516)	(7,329,865)	(8,277,998)	(948,133)	12.9%
19						
20 Prior Year Intergovt	-	(153,188)	-	-	-	NA
21 OWI Assessment Fees	(306,577)	(378,780)	(241,760)	(250,000)	(8,240)	3.4%
22 Third Party Insurance	(913,594)	(1,121,652)	(822,134)	(1,000,000)	(177,866)	21.6%
23 Client Cost Shares Fees	(196,734)	(350,000)	(350,000)	(350,000)	-	0.0%
24 State Fee Collections	(143,102)	(130,134)	(140,000)	(140,000)	-	0.0%
25 Prior Year Contractual	(24,955)	(24,825)	-	-	-	NA
26 Collection Agency	(85,238)	(31,635)	(100,000)	(100,000)	-	0.0%
27 Other Miscellaneous Revenues	(42,213)	(47,416)	(50,000)	(50,000)	-	0.0%
28 Other Transfers	(553,909)	(461,787)	(745,738)	(700,000)	45,738	-6.1%
29 Public Services	(2,266,321)	(2,699,417)	(2,449,632)	(2,590,000)	(140,368)	5.7%
30						
31 TOTAL REVENUES	(9,455,539)	(9,416,933)	(9,779,497)	(10,867,998)	(1,088,501)	11.1%
32						
33						
EXPENSES						
35 Regular Pay	6,251,282	6,925,304	7,893,068	8,257,821	364,753	4.6%
36 Temporary Employees	61,124	58,581	75,000	65,000	(10,000)	-13.3%
37 Labor Fringes Match	(23,779)	(23,754)	-	-	-	NA
38 Overtime	27,404	25,546	25,000	25,000	-	0.0%
39 Comp Time	128	-	80,000	1,000	(79,000)	-98.8%
40 Wage Turnover Savings	-	-	(77,215)	(101,587)	(24,372)	31.6%
41 Payroll Sundry Account	-	284	-	-	-	
42 Fringe Benefits	2,223,432	2,386,482	2,891,298	3,236,818	345,520	12.0%
43 Labor Costs	8,539,591	9,372,443	10,887,151	11,484,052	596,901	5.5%
44						
45 Registration Tuition	31,022	35,366	41,082	50,000	8,918	21.7%
46 Automobile Allowance	79,071	97,184	121,471	121,471	-	0.0%
47 Commercial Travel	-	-	2,000	2,000	-	0.0%
48 Meals	699	470	1,500	1,500	-	0.0%
49 Lodging	5,546	5,802	15,000	15,000	-	0.0%
50 Other Travel Exp	28	14	1,000	1,000	-	0.0%
51 Taxable Benefit - Meals	185	180	2,500	2,500	-	0.0%
52 Travel	116,551	139,014	184,553	193,471	8,918	4.8%
53						
54 Office Supplies	7,497	16,517	10,000	10,000	-	0.0%
55 Print Duplicate	1,498	1,498	-	1,000	1,000	100.0%

BEHAVIORAL HEALTH DIVISION

Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget	\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
56 Computer Software	5,560	-	6,000	6,000	-	0.0%
57 Telephone	6,385	5,899	10,000	10,000	-	0.0%
58 Telephone Supplies	25	-	-	-	-	NA
59 Voice and Data Cabling	-	1,273	-	-	-	NA
60 Advertising	-	1,284	-	-	-	NA
61 Subscriptions	-	-	750	2,150	1,400	186.7%
62 Membership Dues	10,306	10,438	15,000	15,000	-	0.0%
63 Consumer Program Expenses	56,215	37,358	30,000	30,000	-	0.0%
64 Education Training	1,721	-	2,000	2,000	-	0.0%
65 Consumer Transportation	15,076	13,660	8,000	10,000	2,000	25.0%
66 Household Supplies	10,509	13,387	10,000	10,000	-	0.0%
67 Food	15,576	20,141	20,000	20,000	-	0.0%
68 Small Equipment	38,022	118,662	112,298	112,298	0	0.0%
69 Medical Supplies	10,906	9,726	16,000	15,000	(1,000)	-6.3%
70 Other Operating Supplies	-	-	-	-	-	NA
71 Operating Licenses Fees	14,215	16,402	15,000	15,000	-	0.0%
72 Operating Grants	73,425	53,400	-	-	-	NA
73 Other Miscellaneous	-	-	-	-	-	NA
74 Employee Benefit Taxable Other	-	-	-	-	-	NA
75 Small Equipment Technology	4,612	222	-	-	-	NA
76 Maintenance Equipment	-	-	-	-	-	NA
77 Refuse Collection	117	400	-	-	-	NA
78 Medical and Dental	171,272	92,508	180,000	130,000	(50,000)	-27.8%
79 Pest Extermination	-	22,724	-	-	-	NA
80 Professional Service	224,027	250,210	195,000	195,000	-	0.0%
81 Collection Services	18,223	6,361	24,000	24,000	-	0.0%
82 Other Contract Serv	392,330	362,976	500,950	600,000	99,050	19.8%
83 Interpreter	13,263	12,003	20,000	20,000	-	0.0%
84 Other State Adjustments	-	-	-	-	-	NA
85 Outpatient Services	10,026	8,540	10,000	8,000	(2,000)	-20.0%
86 General Hospital Psychiatric	10,245	14,837	75,000	50,000	(25,000)	-33.3%
87 Residential Inpatient AODA	167,830	379,973	170,000	225,000	55,000	32.4%
88 Specialty Inpatient Hospitals	2,099,123	2,243,685	2,501,500	2,950,000	448,500	17.9%
89 Supported Employment	20,000	20,000	20,000	20,000	-	0.0%
90 Supported Living	2,577	306,753	160,000	300,000	140,000	87.5%
91 Comm Based Res Facility	1,046,890	749,140	1,104,000	930,000	(174,000)	-15.8%
92 Medical Detoxification	1,800	-	8,000	5,000	(3,000)	-37.5%
93 Nursing Home - IMD	522,951	519,370	520,000	600,000	80,000	15.4%
94 Prop Liab Insurance	-	-	5,000	5,000	-	0.0%
95 Medical Dental Interfund Rev	-	-	-	-	-	NA
96 Food	9,905	20,510	32,604	32,604	-	0.0%
97 Other Operating Expenses	4,982,107	5,329,834	5,781,102	6,353,052	571,950	9.9%
98						
99 TOTAL EXPENSES	13,638,250	14,841,292	16,852,806	18,030,575	1,177,769	7.0%
100						
101 LEVY IMPACT	4,182,711	5,424,358	7,073,309	7,162,577	89,268	1.3%

CHILD WELFARE DIVISION

					\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget		
REVENUES						
1 MA Crisis MH Svcs	-	(9,923)	-	-	-	NA
2 BCA State	(3,259,603)	(3,265,411)	(3,365,621)	(3,393,621)	(28,000)	0.8%
3 State-County Match	(261,588)	(261,617)	(250,000)	(250,000)	-	0.0%
4 Subsidized Guardianship	(107,173)	(132,904)	(150,000)	(175,000)	(25,000)	16.7%
5 Foster Parent Retention	-	-	-	-	-	NA
6 Youth Aids	(1,483,511)	(1,488,701)	(1,900,000)	(1,900,000)	-	0.0%
7 Youth Aids AODA	(23,779)	(23,779)	(30,000)	(30,000)	-	0.0%
8 Sex Trafficking	(138,274)	(156,637)	(100,000)	(125,000)	(25,000)	25.0%
9 Safe & Stable Families	(4,908)	(57,103)	(57,000)	(57,000)	-	0.0%
10 Kinship Care Grant	(521,573)	(545,280)	(625,000)	(625,000)	-	0.0%
11 Community Intervention YAPO	(117,986)	(140,521)	(132,694)	(121,681)	11,013	-8.3%
12 Regional Foster Care Training	(215)	(1,244)	(3,160)	(3,600)	(440)	13.9%
13 Relative Caregiver Support	-	(12,000)	-	(10,000)	(10,000)	100.0%
14 Prior Year Intergovt	-	-	-	-	-	NA
15 TPR Adoption Federal	(19,364)	(10,371)	(34,200)	(34,200)	-	0.0%
16 Targeted Safety Support Funds	(194,722)	(427,655)	(350,000)	(350,000)	-	0.0%
17 CoVid Revenue	-	-	-	-	-	NA
18 Intergovernmental	(6,132,696)	(6,533,146)	(6,997,675)	(7,075,102)	(77,427)	1.1%
19						
20 Client Cost Shares Fees	(167,971)	(144,150)	(175,000)	(140,000)	35,000	-20.0%
21 Prior Year Contractual	-	(3,411)	-	-	-	
22 Child Support	(168,216)	(110,003)	(175,000)	(200,000)	(25,000)	14.3%
23 Child Welfare Reimbursement	(21,338)	(6,829)	(3,000)	(5,000)	(2,000)	66.7%
24 Collection Agency	(24,504)	(12,716)	(35,000)	(35,000)	-	0.0%
25 Other Miscellaneous Revenues	-	(35)	-	-	-	NA
26 Public Services	(382,030)	(277,143)	(388,000)	(380,000)	8,000	-2.1%
27						
28 TOTAL REVENUES	(6,514,725)	(6,810,289)	(7,385,675)	(7,455,102)	(69,427)	0.9%
29						
EXPENSES						
31						
32 Regular Pay	4,704,395	5,696,424	6,209,285	6,395,117	185,832	3.0%
33 Temporary Employees	5,654	39,963	38,000	40,000	2,000	5.3%
34 Labor Fringes Match	25,104	23,779	-	-	-	NA
35 Overtime	27,247	69,588	48,000	75,000	27,000	56.3%
36 Comp Time	12,324	9,619	113,000	25,000	(88,000)	-77.9%
37 Wage Turnover Savings	-	-	(66,985)	(78,979)	(11,994)	17.9%
38 Payroll Sundry Account	-	366	-	-	-	NA
39 Fringe Benefits	1,931,469	2,198,492	2,532,633	2,573,245	40,612	1.6%
40 Labor Costs	6,706,192	8,038,231	8,873,933	9,029,383	155,450	1.8%
41						
42 Registration Tuition	11,493	10,740	15,200	15,200	-	0.0%
43 Automobile Allowance	144,933	160,824	186,200	186,200	-	0.0%

CHILD WELFARE DIVISION

					\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget		
44 Vehicle Lease	-	145	-	-	-	NA
45 Commercial Travel	4,033	1,159	2,000	4,000	2,000	100.0%
46 Meals	1,148	616	800	800	-	0.0%
47 Lodging	6,061	3,953	7,000	5,000	(2,000)	-28.6%
48 Other Travel Exp	162	112	200	200	-	0.0%
49 Taxable Benefit - Meals	686	1,502	1,500	1,500	-	0.0%
50 Travel	168,517	179,051	212,900	212,900	-	0.0%
51						
52 Postage and Box Rent	-	34	-	-	-	NA
53 Computer Software	-	23	-	-	-	NA
54 Telephone	975	1,373	-	1,000	1,000	100.0%
55 Advertising	150	150	1,000	1,000	-	0.0%
56 Subscriptions	-	275	-	-	-	NA
57 Membership Dues	10,628	10,628	8,000	8,000	-	0.0%
58 Publish Legal Notices	718	-	1,500	1,500	-	0.0%
59 Emergency Rent Assistance	89,553	147,439	100,000	150,000	50,000	50.0%
60 Registration Tuition Other	177	1,626	3,600	3,600	-	0.0%
61 Consumer Program Expenses	252,700	184,048	315,000	315,000	-	0.0%
62 Education Training	2,451	8,846	-	-	-	NA
63 Consumer Transportation	80,877	77,179	100,000	100,000	-	0.0%
64 Household Supplies	21	1,577	-	-	-	NA
65 Food	5,818	18,744	16,000	16,000	-	0.0%
66 Medical Supplies	-	-	-	-	-	NA
67 Automobile Allowance-Other	-	91	-	-	-	NA
68 Motor Fuel	-	33	-	-	-	NA
69 Building Rental	66,252	24,651	-	-	-	NA
70 Equipment Rental	26,349	31,330	26,000	26,000	-	0.0%
71 Operating Licenses Fees	226	-	-	-	-	
72 Operating Grants	-	-	53,400	53,400	-	0.0%
73 Small Equipment Technology	12,275	-	-	-	-	NA
74 Maintenance Buildings	11,093	766	-	-	-	NA
75 Heat	2,176	(652)	-	-	-	NA
76 Power and Light	2,869	(334)	-	-	-	NA
77 Water and Sewer	3,221	-	-	-	-	NA
78 Refuse Collection	6,592	-	-	-	-	NA
79 Medical and Dental	35,488	30,865	35,000	35,000	-	0.0%
80 Pest Extermination	183	-	-	-	-	NA
81 Transcription Services	366	92	-	250	250	100.0%
82 Professional Service	182,889	70,802	150,000	75,000	(75,000)	-50.0%
83 Collection Services	4,813	2,507	10,000	10,000	-	0.0%
84 Supervised Family Visitation	455,638	443,051	464,100	465,000	900	0.2%
85 Respite Care	71,111	113,124	100,000	100,000	-	0.0%
86 Receiving Home Bed Hold	14,388	37,399	20,000	20,000	-	0.0%
87 Foster Parent Retention	4,471	5,432	3,500	20,000	16,500	471.4%

CHILD WELFARE DIVISION

					\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget		
88 Child Care	73,189	27,291	75,000	75,000	-	0.0%
89 Mentoring	416,818	482,921	408,000	600,000	192,000	47.1%
90 Counseling Consumer/Family	14,518	-	2,500	1,500	(1,000)	-40.0%
91 Interpreter	13,944	4,535	25,000	12,250	(12,750)	-51.0%
92 Child Foster Care	1,261,005	1,041,525	1,166,592	1,000,000	(166,592)	-14.3%
93 Group Homes	615,756	677,359	698,368	780,000	81,632	11.7%
94 Child Residential Care Centers	486,544	873,923	1,000,000	1,000,000	-	0.0%
95 Kinship Care	472,800	537,075	625,000	625,000	-	0.0%
96 Adoption Assessments	-	-	-	-	-	NA
97 Truancy Intervention Preventio	69,862	71,500	73,000	73,000	-	0.0%
98 Secure Juvenile Detention	192,175	305,700	290,000	290,000	-	0.0%
99 Family Training Skills	666,972	653,800	650,000	650,000	-	0.0%
100 Youth Wrap Around Services	555,465	844,207	550,000	880,000	330,000	60.0%
101 Alternative School	50,865	50,865	-	-	-	NA
102 Juvenile Shelter Care	458,516	35,118	20,000	20,000	-	0.0%
103 Juvenile Restitution	-	-	1,000	1,000	-	0.0%
104 Juvenile Correctional Institut	180,234	399,710	120,000	120,000	-	0.0%
105 Legal Fees	771	886	1,500	1,000	(500)	-33.3%
106 Medical and Dental	-	-	1,500	1,500	-	0.0%
107 Building Rental	10,200	10,500	-	-	-	NA
108 Other Operating Exp	6,884,081	7,228,013	7,114,560	7,531,000	416,440	5.9%
109						
110 TOTAL EXPENSES	13,758,790	15,445,295	16,201,393	16,773,283	571,890	3.5%
111						
112 LEVY IMPACT	7,244,064	8,635,007	8,815,718	9,318,181	502,463	5.7%

ECONOMIC SUPPORT DIVISION

					\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
	Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget	
	REVENUES					
1	Birth to 3 Child Care	(1,600)	(800)	(1,500)	-	1,500
2	Fraud	(159,978)	(139,991)	(159,978)	(159,978)	-
3	Other State Adjustments	(34,374)	(35,825)	-	-	-
4	Income Maint Admin	(2,565,746)	(2,472,784)	(2,565,746)	(2,617,060)	(51,314)
5	LIEAP	-	-	-	-	-
6	Child Care Administration	(384,370)	(375,701)	(371,625)	(371,625)	-
7	Prior Year Intergovt	(296,347)	(153,593)	(80,000)	(100,000)	(20,000)
8	Intergovernmental	(3,442,414)	(3,178,693)	(3,178,849)	(3,248,663)	(69,814)
9						
10	Incentives	(33,501)	(27,322)	-	(10,000)	(10,000)
11	Public Services	(33,501)	(27,322)	-	(10,000)	(10,000)
12						
13	TOTAL REVENUES	(3,475,915)	(3,206,016)	(3,178,849)	(3,258,663)	(79,814)
14						
15	EXPENSES					
16	Regular Pay	2,007,561	2,200,706	2,357,788	2,470,027	112,239
17	Temporary Employees	-	-	64,544	-	(64,544)
18	Overtime	14,637	36,389	50,000	40,000	(10,000)
19	Comp Time	440	-	-	-	-
20	Wage Turnover Savings	-	-	(27,476)	(32,538)	(5,062)
21	Fringe Benefits	1,057,239	1,094,524	1,154,224	1,243,764	89,540
22	Labor Costs	3,079,877	3,331,620	3,599,080	3,721,253	122,173
23						
24	Registration Tuition	200	140	100	600	500
25	Automobile Allowance	516	1,044	3,000	1,500	(1,500)
26	Meals	-	-	200	600	400
27	Lodging	-	-	500	500	-
28	Other Travel Exp	-	14	-	-	-
29	Taxable Benefit - Meals	-	48	-	200	200
30	Travel	716	1,246	3,800	3,400	(400)
31						
32	Office Supplies	9,978	5,276	10,000	5,000	(5,000)
33	Computer Software	21,390	18,816	-	500	500
34	Voice and Data Cabling	628	-	-	-	-
35	Consumer Program Expenses	29,102	-	2,000	-	(2,000)
36	Food	-	-	300	500	200
37	Small Equipment	5,616	-	5,080	-	(5,080)
38	Operating Grants	52,000	208,746	42,000	107,000	65,000
39	Small Equipment Technology	4,307	1,325	-	1,500	1,500
40	Medical and Dental	50,000	795	6,565	5,000	(1,565)
41	Data Processing	416	429	400	450	50
42	Other Contract Serv	74,046	66,781	85,000	85,000	-
43	Interpreter	33,026	40,382	30,000	35,000	5,000
44	Contracted Case Mgmt	87,476	1,200	-	-	-
45	Emergency Energy Services	-	-	-	-	-
46	Computer Licensing Charge	-	8,942	-	-	-
47	Technology Repair and Maintain	-	2,097	-	-	-

ECONOMIC SUPPORT DIVISION

						\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
Account		2022 Actual	2023 Actual	2024 Budget	2025 Request Budget		
48	Other Operating Expenses	367,985	354,789	181,345	239,950	58,605	32.3%
49							
50	TOTAL EXPENSES	3,448,577	3,687,655	3,784,225	3,964,603	180,378	4.8%
51						-	
52	LEVY IMPACT	(27,337)	481,639	605,376	705,940	100,564	16.6%

LONG TERM SUPPORT DIVISION

Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget	\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
REVENUES						
1 SPAP	(9,727)	(10,362)	-	-	-	NA
2 CLTS - Childrens Waiver	(1,491,442)	(1,643,653)	(3,394,992)	(4,800,034)	(1,405,042)	41.4%
3 ADRC	(1,988,904)	(2,105,602)	(1,989,451)	(2,147,714)	(158,263)	8.0%
4 APS	(126,418)	(144,966)	(144,966)	(180,345)	(35,379)	24.4%
5 IIIE Grant	(138,357)	(58,686)	(73,000)	(70,640)	2,360	-3.2%
6 Elderly Handicapped 85.21	(443,404)	(448,742)	(464,000)	(480,135)	(16,135)	3.5%
7 Birth to Three	(305,790)	(305,790)	(305,790)	(304,438)	1,352	-0.4%
8 SHIP	(9,485)	(7,544)	(9,859)	(6,500)	3,359	-34.1%
9 Alz Family Caregiver	(46,517)	(53,855)	(64,200)	(77,617)	(13,417)	20.9%
10 Elder Abuse	(26,810)	(83,951)	(48,861)	(47,328)	1,533	-3.1%
11 Children Community Option	(633,350)	(633,350)	(633,350)	(633,350)	-	0.0%
12 IIID Grant	(11,219)	(11,990)	(11,200)	(12,245)	(1,045)	9.3%
13 SS MultiPurpose	(275,076)	(131,885)	(134,000)	(132,000)	2,000	-1.5%
14 Nutr Congregate C1	(400,483)	(398,308)	(338,000)	(366,019)	(28,019)	8.3%
15 Nutr Home Delv C2	(406,652)	(158,130)	(143,000)	(158,031)	(15,031)	10.5%
16 Vaccine Activity Grant	(66,536)	-	-	-	-	NA
17 Nutr Services Incent Prog	(85,804)	(92,155)	(85,000)	(93,000)	(8,000)	9.4%
18 State Senior Comm	(9,859)	(9,859)	(9,859)	(9,859)	-	0.0%
19 Transportation Aid	(280,214)	(316,781)	(280,000)	(280,000)	-	0.0%
20 MA Targeted Case Mgmt	(40,716)	(41,612)	(40,000)	(150,000)	(110,000)	275.0%
21 Prior Year Intergovt	(264)	(22,415)	-	(25,000)	(25,000)	100.0%
22 MIPPA (GWAAR)	(6,966)	(10,336)	(10,300)	(10,340)	(40)	0.4%
23 Intergovernmental	(6,803,992)	(6,687,971)	(8,179,828)	(9,984,595)	(1,804,767)	22.1%
24						
25 Other Fees	(600)	(600)	-	(600)	(600)	100.0%
26 Client Cost Shares Fees	817	1	(7,000)	-	7,000	-100.0%
27 Prior Year Contractual	-	-	-	-	-	NA
28 Other Miscellaneous Revenues	-	-	-	-	-	NA
29 Other Transfers Inn	(18,001)	(430,890)	(554,900)	(247,000)	307,900	-55.5%
30 Public Services	(17,784)	(431,490)	(561,900)	(247,600)	314,300	-55.9%
31						
32 TOTAL REVENUES	(6,821,776)	(7,119,461)	(8,741,728)	(10,232,195)	(1,490,467)	17.1%
33						
34						
35 EXPENSES						
36 Regular Pay	1,992,718	2,496,638	3,516,697	4,642,678	1,125,981	32.0%
37 Temporary Employees	11,930	19,117	12,000	12,000	-	0.0%
38 Overtime	348	107	500	-	(500)	-100.0%
39 Comp Time	276	-	-	-	-	NA
40 Wage Turnover Savings	-	-	(38,889)	(58,259)	(19,370)	48.8%
41 Payroll Sundry Account	-	-	-	-	-	NA
42 Fringe Benefits	827,268	992,638	1,613,374	2,011,307	397,933	24.7%
43 Labor Costs	2,832,541	3,508,500	5,103,682	6,607,726	1,504,044	29.5%
44						
45 Registration Tuition	1,637	3,027	5,000	4,000	(1,000)	-20.0%
46 Automobile Allowance	26,451	35,361	40,000	61,000	21,000	52.5%
47 Meals	123	137	200	200	-	0.0%
48 Lodging	360	714	400	400	-	0.0%
49 Other Travel Exp	12	22	300	300	-	0.0%

LONG TERM SUPPORT DIVISION

					\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
Account	2022 Actual	2023 Actual	2024 Budget	2025 Request Budget		
50 Taxable Benefit - Meals	19	136	300	300	-	0.0%
51 Travel	28,603	39,397	46,200	66,200	20,000	43.3%
52						
53 Office Supplies	807	452	1,000	800	(200)	-20.0%
54 Print Duplicate	8,981	-	9,000	-	(9,000)	-100.0%
55 Postage and Box Rent	12,676	-	-	-	-	NA
56 Computer Software	903	2,665	4,850	3,300	(1,550)	-32.0%
57 Telephone	1,763	1,803	6,220	2,300	(3,920)	-63.0%
58 Voice and Data Cabling	-	280	-	-	-	NA
59 Advertising	25,986	28,829	12,000	21,000	9,000	75.0%
60 Subscriptions	50	50	-	50	50	100.0%
61 Membership Dues	502	871	1,200	1,000	(200)	-16.7%
62 Publish Legal Notices	101	44	100	100	-	0.0%
63 Emergency Rent Assistance	-	72,559	50,000	30,000	(20,000)	-40.0%
64 Consumer Program Expenses	38,392	60,398	30,000	35,000	5,000	16.7%
65 Consumer Outreach	147,750	118,165	115,000	108,000	(7,000)	-6.1%
66 Education Training	-	-	-	-	-	NA
67 Consumer Transportation	4,578	8,904	6,000	9,000	3,000	50.0%
68 Food	59	-	100	-	(100)	-100.0%
69 Small Equipment	286	244	47,701	34,702	(12,999)	-27.3%
70 Automobile Allowance-Other	6,186	6,364	6,000	7,800	1,800	30.0%
71 Meals Other	43	64	100	100	-	0.0%
72 Lodging Other	-	1,040	-	1,500	1,500	100.0%
73 Auto Allowance Taxable	16,976	23,412	18,000	23,000	5,000	27.8%
74 Motor Fuel	-	145	-	-	-	NA
75 Operating Grants	37,308	43,465	12,000	45,000	33,000	275.0%
76 Family Care Contribution	1,594,724	1,594,624	1,594,624	1,594,624	-	0.0%
77 Other Miscellaneous	40,716	41,969	40,000	40,000	-	0.0%
78 CLTS Maintenance of Effort	793,725	793,725	793,725	793,725	-	0.0%
79 Small Equipment Technology	1,615	4,341	26,500	80,500	54,000	203.8%
80 CoVid Expenditures	-	-	-	-	-	NA
81 Maintenance Buildings	-	19,125	-	12,000	12,000	100.0%
82 Medical and Dental	65,030	65,030	65,000	53,400	(11,600)	-17.8%
83 Data Processing	-	-	-	500	500	100.0%
84 Professional Service	74,259	98,190	80,000	50,000	(30,000)	-37.5%
85 Community Residential Svcs	113,938	85,019	175,000	122,214	(52,786)	-30.2%
86 Community Treatment	-	-	45,000	-	(45,000)	-100.0%
87 Supportive Home Care	148,975	95,754	100,000	295	(99,705)	-99.7%
88 Work related and Day Services	-	513	1,000	-	(1,000)	-100.0%
89 Specialized Transportation	972,863	982,755	995,000	990,000	(5,000)	-0.5%
90 Other Contract Serv	4,250	-	-	-	-	NA
91 Interpreter	5,134	4,572	6,000	5,500	(500)	-8.3%
92 Nutrition Programs	1,226,448	1,279,820	1,250,000	1,279,820	29,820	2.4%
93 Specialty Inpatient Hospitals	-	-	-	-	-	NA
94 Supported Living	504,259	492,802	380,001	363,061	(16,940)	-4.5%
95 Birth 3 Early Intervention	740,000	750,000	740,000	750,000	10,000	1.4%
96 Prior Year Community Treatment	-	-	-	-	-	NA
97 Print Duplicate	-	747	-	-	-	NA
98 Building Rental	-	-	-	37,833	37,833	
99 Technology Interfund Exp	-	-	-	48,336	48,336	100.0%

LONG TERM SUPPORT DIVISION

Account		2022 Actual	2023 Actual	2024 Budget	2025 Request Budget	\$ Change From 2024 Budget to 2025 Proposed Budget	% Change From 2024 Budget to 2025 Proposed Budget
100	Other Operating Expenses	6,589,263	6,678,540	6,611,121	6,544,460	(66,661)	-1.0%
101							
102	TOTAL EXPENSES	9,450,407	10,226,437	11,761,003	13,218,386	1,457,383	12.4%
103							
104	LEVY IMPACT	2,628,631	3,106,975	3,019,275	2,986,191	(33,084)	-1.1%