

## **INDEPENDENT AUDITORS' REPORT**

To the Honorable Board of County Supervisors Winnebago County, Wisconsin

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Winnebago County, Wisconsin (the "County"), as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Winnebago County Housing Authority, which represents 100% of the assets and revenues of the County's discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us and our opinions, insofar as it relates to the amounts included for the Winnebago County Housing Authority is based on the report of other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the County's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the County as of December 31, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Change in Accounting Principle

As discussed in Note III.A to the financial statements, in 2016 the County adopted new accounting guidance, GASB Statement No. 72, *Fair Value Measurement and Application*. Our opinions are not modified with respect to this matter.

### Other Matters

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 18 through 37, the budgetary comparison information on pages 107 through 109 and the schedules relating to pensions and other post-employment benefits on pages 110 through 113 be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance.

### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory section, the financial information listed in the table of contents as supplementary information and statistical section are/is presented for purposes of additional analysis and are/is not a required part of the basic financial statements. The schedule of expenditures of federal awards and schedule of state financial assistance are presented for purposes of additional analysis, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration, are also not a required part of the basic financial statements.

The supplementary information and the schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information, the schedules of expenditures of federal awards and the schedule of state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### **Report on Summarized Financial Information**

We have previously audited Winnebago County's 2015 financial statements, and our report dated July 29, 2016, expressed unmodified opinions on those respective financial statements of the governmental activities, the business-type activities, discretely presented component unit, each major fund and the aggregate remaining fund information. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2015, is consistent, in all material respects, with the audited financial statements from which it has been derived.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated July 31, 2017, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

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Certified Public Accountants Green Bay, Wisconsin July 31, 2017

Management's Discussion and Analysis December 31, 2016

As management of Winnebago County, Wisconsin, we offer readers of the County's financial statements this narrative overview and analysis of the financial statements of Winnebago County, Wisconsin for the fiscal year ended December 31, 2016. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 8-11 of this report.

### **Financial Highlights**

- The assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of the most recent year by \$ 307,474,815 (*net position*). Of this amount, \$ 91,212,733 (*unrestricted net position*) may be used to meet the County's ongoing obligations to citizens and creditors.
- The County's total net position increased by \$ 2,104,587. Several factors contributed to the overall increase as follows:

Description	Amount
Long term debt repaid and long term debt issued are reflected on the fund financial statements as revenues and expenses. They are not revenues or expenses in the statement of net assets.	
Long term debt repaid.	\$ 4,907,713
Long term debt issued.	(2,165,000)
Depreciation of capital assets is an expense in the statement of activities, yet there is no tax or other revenue to offset this expense because it is not a cash outflow. The effect of this is a reduction of net position.	(5,601,020)
Capital asset acquisitions are reported as expenditures in governmental funds however they are not expensed in the statement of activities. In the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount of capital acquisitions recorded in governmental funds during 2014, which is recorded as expense in the fund statements but capitalized and depreciated in the statement of net activities.	7,568,520
Revenues that are not available within 60 days after year end are not recorded in the fund statements, however they are in the statement of activities. This amount represents the amount by which deferred revenue at the end of the year exceeded deferred revenue at the beginning of the year.	593,346
Governmental funds do not recognize expenses that do not require the use of current financial resources. These are generally long-term liabilities. The statement of activities does include these expenses.	(400,520)
Change in deferred pension liability - is an expense in the statement of activities but is not reflected on the fund statements because it is a long term liability	(2,868,082)
Losses on capital asset disposals are reflected in the entity wide statements but are not reflected in the fund statements.	(792,143)
Fund balance used from self funded health insurance fund used to balance to offset increases in health insurance costs reflected as revenue in the fund statements but not on the entity wide statements.	(893,000)
Governmental funds surplus generated during 2015 represents an increase in net position on the statement of net position.	101,172
Net surplus generated in proprietary activities during 2015 represent an increase in net position on the statement of net position.	1,739,937

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- As of the close of the current year, the County's governmental activities reported combined ending net position of \$194,222,460. Approximately 17.4% of this total amount, \$45,976,346, is available for spending at the County's discretion (*unrestricted net position*).
- At the end of the current year, unassigned fund balance for the general fund was \$20,887,342, or approximately 38.1% of total general fund expenditures.
- The County's total general-obligation debt decreased by \$3,479,920 (9.8%) during the current year. There were no refinancing transactions done during 2016.
- There were new general obligation notes of \$3,490,000 issued on December 6, 2016 to finance capital
  projects including building improvements, remodeling, technology equipment, snow removal
  equipment, and road resurfacing projects.

## **Overview of the Financial Statements**

This discussion and analysis is designed to be an introduction to the Winnebago County, Wisconsin's basic financial statements. The County's basic financial statements comprise three components: 1) the government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business. The government-wide statements are made up of the statement of net position and the statement of activities.

The statement of net position presents information on all of the County's assets, liabilities and deferred outflows/ inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position will serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The statement of activities presents information showing how the County's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. This means, some revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes, earned but unused vacation leave and unused sick leave that is paid out upon termination or retirement).

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues from those functions that are intended to recover all or a significant portion of their costs through user fees and charges. The governmental activities (those supported by taxes and intergovernmental revenues) of the County include general government; public safety; health and human services; culture, education, and recreation; and conservation and development. The business-type activities (those supported by user fees) of the County include an airport, a solid waste facility, a nursing home, and a highway operation.

The government-wide financial statements include not only the County itself (known as the primary government), but also a legally separate component unit known as the Housing Authority. Financial

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information for this component unit is reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 38-40 of this report.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions as governmental activities in the government-wide financial statements; however, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. This comparison may help readers better understand the long-term impact of a government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The County maintains 4 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balance for the general fund and human services fund, both of which are considered major funds. Data from the other 2 funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major funds is provided in the combining statements found elsewhere in this report.

The County adopts annual appropriation budgets for all of its governmental type funds. Budgetary comparison statements have been provided for these funds to demonstrate compliance with these budgets.

The basic governmental fund financial statements can be found on pages 41-46 of this report.

**Proprietary funds.** The County maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County maintains enterprise funds for its airport, solid waste facility, nursing home, and highway operations. Internal service funds are used to accumulate and allocate costs internally among various functions. The County uses internal service funds to account for its general services operations and its self-funded insurance for worker's compensation, property and liability, and health and dental insurance. Because all of these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. All internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds are provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 47-52 of this report.

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*Fiduciary funds.* Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the County's own programs. The accounting used in fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statement can be found on page 53 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 54-104 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information regarding budget to actual data. Required supplementary information can be found on pages 105-115 of this report.

The combining statements referred to in connection with non-major governmental funds; individual enterprise funds and internal service funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 116-186 of this report.

### **Government-wide Financial Analysis**

As discussed earlier, net position may serve over time as a useful indicator of a government's financial position. The assets and deferred outflows of resources of the County exceeded liabilities and deferred inflows of resources by \$307,474,815 at the close of 2016. See table on next page.

# Management's Discussion and Analysis

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	Gov	ernmental	Bus	iness-Type		
	А	ctivities	A	ctivities	Total	Total
		2016		2016	2016	 2015
Current and other assets	\$	125,568	\$	67,650	\$ 193,218	\$ 198,103
Capital assets		171,802		69,203	241,005	 241,219
Total assets	-	297,370		136,853	434,223	 439,322
Deferred charge on refunding Deferred outflow related to		-		-	-	31
pensions		27,486		8,122	35,608	 10,097
		27,486		8,122	35,608	 10,128
Total assets and deferred outflows of resources		324,856		144,975	469,831	 449,450
Long-term liabilities outstanding		32,537		23,007	55,544	52,864
Current liabilities		21,823		5,661	27,484	 26,153
Total liabilities		54,360		28,668	83,028	79,017
Deferred inflow of resources:						
Deferred outflow related to pensions		10,366		3,055	13,421	-
Deferred property tax revenue		65,907		-	65,907	 65,063
		76,273		3,055	79,328	 65,063
Net position:						
Net investment in capital assets		145,551		67,869	213,420	209,311
Restricted		2,696		147	2,843	28,559
Unrestricted		45,976		45,236	91,212	 67,500
Total net position	\$	194,223	\$	113,252	\$ 307,475	\$ 305,370

By far, the largest portion of the County's net position (69.4%) reflects its investment in capital assets (E.g., land, buildings, improvements, equipment, and infrastructure); less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the County's net position (0.9%) represent resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (\$91,212,733) may be used to meet the government's ongoing obligations to citizens and creditors.

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## Winnebago County's Changes in Net Position

(Amounts Expressed in \$1,000)

	Governr Activi		ness-type ctivities	Total	Total
	201		 2016	2016	 2015
Revenues:		<u> </u>	 	 	 
Program revenues:					
Charges for services	\$	10,163	\$ 39,338	\$ 49,501	\$ 46,884
Operating grants and contributions Capital grants and contributions		24,343	52 32	24,395 32	25,234 5,657
General revenues:		_	52	52	5,057
Property taxes		65,065	-	65,065	66,425
Other taxes		1,186	-	1,186	1,285
Grants and contributions not restricted to		10.000	. =		
specific programs		10,006	1,713	11,719	10,966
Unrestricted investment earnings		405	279	684	1,221
Miscellaneous		377	462	839	804
Total revenues		111,545	41,876	153,421	158,476
Expenses:					
General Government		14,804	-	14,804	15,206
Public Safety		31,691	-	31,691	29,312
Public Works		3,748	-	3,748	3,626
Health and Human Services		49,095	-	49,095	47,379
Culture, Education, and Recreation		2,989	-	2,989	2,976
Conservation and Development		2,859	-	2,859	2,805
Interest on Long Term Debt		507	-	507	578
Airport		-	3,246	3,246	3,051
Solid Waste Management		-	11,290	11,290	8,944
Park View		-	18,043	18,043	17,613
Highway		-	13,044	13,044	 12,757
Total expenses		105,693	45,623	151,316	 144,247
Increase (decrease) in net position before transfers and special item		5,852	(3,747)	2,105	14,229
Transfers		(5,434)	5,434		
Increase (decrease) in net position		418	1,687	2,105	14,229
Net position - Beginning of Year		193,805	111,565	305,370	 271,434
Cumulative effect of change in		,	,000	000,010	211,104
accounting principle		-	-	-	 19,707
Net position - Beginning of Year, restated		193,805	111,565	305,370	 291,141
Net position - End of Year	\$	194,223	\$ 113,252	\$ 307,475	\$ 305,370

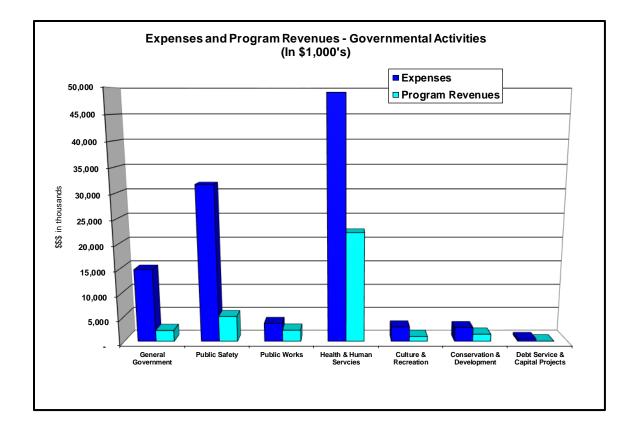
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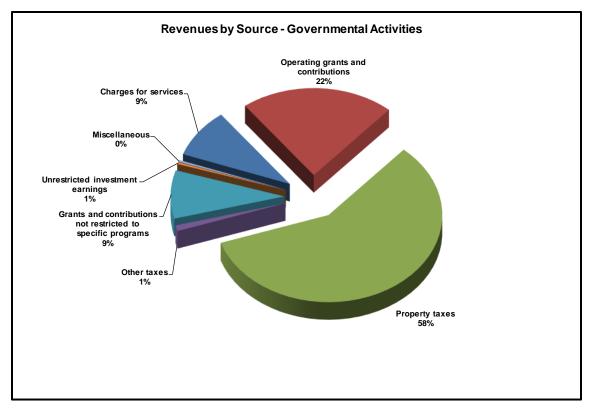
At the end of the current fiscal year, the County is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities.

**Governmental activities.** Governmental activities increased the County's net position by \$417,156. Key elements of the increase exclusive of the prior period adjustment are as follows:

The amount levied for principal payment on governmental activity debt reflected in property tax revenue is reflected in the statement of activities as a revenue. The funds were used for payment of principal on debt which would not appear on the statement of activities. This would have the effect of increasing net position on the statement of activities.	\$ 2,165,000
Depreciation expense for governmental activities is reflected on the statement of activities. This is an expense without a cash outflow so there is not offsetting revenue (tax levy) reflected on the statement of activities. This would have the effect of reducing net position on the statement of activities.	(5,601,020)
Losses on dispostion of capital assets not reflected in the fund statements.	(792,143)
Reduction in pension assets and deferred expenditures reflected in the statement of activities are not reflected in the fund statements	(2,868,082)
Capital outlay reported in governmental funds is capitalized in governmental activities	7,568,520
The expenditure for OPEB (other post employment benefits) representing subsidized health insurance for retirees shows up as an expenditure on the statement of activities. Since the expense is not funded currently with tax levy revenue, it has the effect of decreasing net position on the statement of activities.	(264,737)
Revenues that are currently not available are deferred in the fund statements. They are current period revenues in the statement of activities.	593,346
Governmental funds operating surplus generated during 2014	101,172

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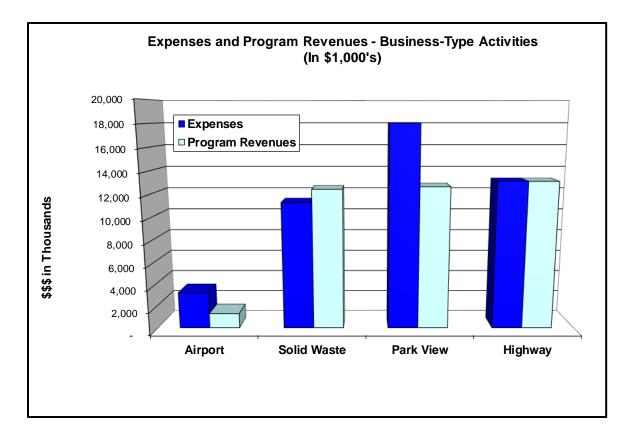


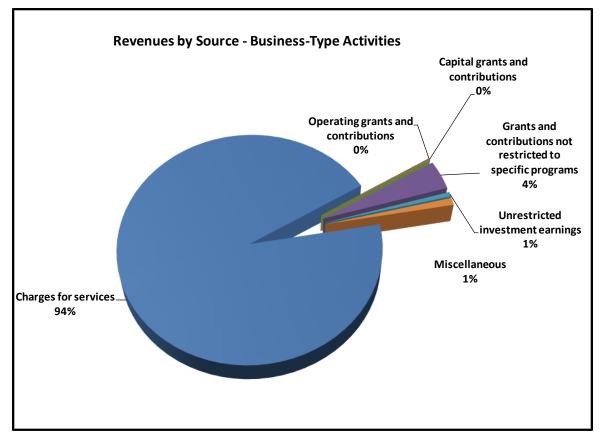
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**Business-type activities.** Business-type activities increased the County's net position by \$1,739,937. Key elements of this increase are as follows:

- The Airport Fund's net position decreased by \$1,156,424. The adopted budget called for the fund to run a deficit of \$1,394,300. The facility requires a tax levy to operate. Tax levy is based on cash flow needs so there is no levy for depreciation and there is levy for capital expenditures. Depreciation for the year amounted to \$1,590,638 so a deficit around that would be expected. There were some favorable variances in operating expenses that kept the deficit to a smaller amount than originally budgeted.
- The Solid Waste Fund net position increased by \$1,886,702. A surplus of \$410,853 was budgeted. The large difference is due to revenues far exceeding budget for the year. Increased gas production from the closed landfills resulted in electric sales exceeding budget. There was less down time to the electricity converting engines resulting in more power generation. The ash tonnage put into the landfill far exceeded budget resulting in revenue exceeding budget. Revenues along were more than \$2 million over a budget of \$11 million.
- Park View Health Center's net position increased \$959,081. An increase to net position of \$274,300 was budgeted for the year. The primary reason for the difference is that revenues exceeded budget. There were fewer Medicaid and Medicare patient days and more Wisconsin Health Family Care, Medicare Advantage and Private Pay days than expected. These categories are billed at higher rates and as a result, revenue has exceeded budget. In addition, we received more deficit reduction funding from the state than anticipated.
- The Highway Department's net position increased \$50,578. An increase of \$23,631 was budgeted. The fund performed very close to budget.

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### Financial Analysis of the Government's Funds

As indicated earlier, the County uses fund accounting to ensure and demonstrate compliance with financerelated legal requirements.

**Governmental funds.** The focus on the County's governmental funds is to provide information on nearterm inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financial requirements. Note how unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of December 31, 2016, the County's governmental funds reported combined ending fund balances of \$38,265,406, an increase of \$101,172 in comparison with the prior year. A little more than half of this total (\$20,887,342) constitutes unassigned fund balance, which is available for spending at the government's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been committed as follows:

- 1) Non-liquid delinquent property taxes and special assessments (\$ 3,913,132),
- 2) Prepayments that benefit periods beyond the end of the current year (\$ 307,374),
- 3) Non-liquid industrial development loans receivable (\$ 388,218),
- 4) Unspent bond proceeds (\$2,303,120)
- 5) For other restricted purposes (\$ 240,161),
- 6) Construction of capital projects (\$534,789)
- 7) For prior year commitments (\$ 806,118)
- 8) For Economic Development (\$593,934),
- 9) To pay debt service (\$ 269,998),
- 10) Assigned to special projects, economic development, subsequent year's expenditures and prior years appropriations (\$ 8,020,647).

### General Fund:

The general fund is the chief operating fund of the County. At the end of the current fiscal year, unassigned fund balance of the general fund was \$20,887,342, while total fund balance is 34,720,298. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to expenditures. Unassigned fund balance represents 38.1% of total general fund expenditures, while total fund balance represents 63.3% of that same amount. The fund balance of the county's general fund increased by \$2,459,540 during the current fiscal year. This represents an increase of 7.6%. Reasons for the net increase in fund balance are as follows:

• The Human Services Fund needed \$2.2 million less of tax levy than was budgeted. As a result, these funds remained in the General Fund at the end of the year. This accounts for most of the change to the General Fund balance.

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Some departments spending was significantly under budget in 2016 helping to contribute to the surplus:

- Information Systems \$142,782 under budget. Telephone expense was under budget because costs to run lines to various locations were lower than expected. In some cases existing wiring could be used rather than running new wiring. Software maintenance agreements related to software that is shared by all departments was lower than expected. Another savings was realized due to a large fiber optics project coming in under budget.
- Facilities \$755,057 under budget. Labor costs were under budget by \$267,000 primarily due to three vacancies, staff off on long-term disability and retirements and the time it takes to fill vacancies. Capital outlay was significantly under budget due to projects not being completed. Some of them were carried over to 2017. Several other operating expenses including heat, building rental, grounds maintenance, building repairs, and professional services were considerably under budget. In some cases projects were not completed by the end of the year. In others, the costs came in lower than expected.
- Sheriff \$758,906 under budget. Some of the line items which came in significantly under budget include: labor, capital outlay, telephone, motor fuel, professional services and other contract services. Some explanations are as follows: an armored vehicle purchase (\$225,000) scheduled and ordered in 2016 was not delivered until 2017. Motor fuel prices were less than budgeted and the department uses a considerable amount of fuel for its vehicle fleet. Professional services were under budget because of fewer inmates on electronic monitoring. Professional fees we pay for electronic monitoring are a function of how many inmates are in the program and there were fewer than expected in 2016. Other contractual services relates to a "Click It" grant program which is for monitoring seat belt use. Other municipalities in the County participate and we reimburse them through the "other contractual services" account.
- Clerk of Courts and Court System \$253,669. Revenues exceeded budget for the year by \$73,584 or 3.95%. Intergovernmental, public services had the largest overages in revenue collections. Expenses were under budget \$180,085. Contractual services was the largest area which was under budget \$91,161. Legal fees and medical costs came in considerably under budget in 2016. These accounts are very difficult to predict.
- County Road Maintenance was under budget \$616,526. There was much more work done for the State and municipalities than planned. As a result, not as much work was done on county roads which accounts for most of this variance.

## Human Services (Special Revenue) Fund:

The Human Services Fund has a total fund balance of \$84,580. Of this amount, \$46,364 (or 54.8%) represents prepayments that benefit periods beyond the end of the current year. The balance of \$38,216 represents assigned fund balance. Total fund balance of the Human Services Fund decreased \$62,206 from the prior year. Assigned fund balance decreased \$63,029. The decrease in fund balance is very minimal.

• Our practice is to maintain a minimal fund balance in the Human Services Fund because of its need for tax levy support. As a result, most of the tax levy that is not needed is left in the General Fund at the end of the year. The Human Services Fund had a surplus of about \$2,200,000 for the year. Because of this, the tax levy transfer to the fund was reduced by this amount, to keep the fund balance as close to zero as possible.

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- Just over \$1 million of the department's surplus was that placements at group homes, residential child caring institutions and foster care homes were down considerably.
- Another \$1 million was in the behavioral health area. There was a savings of roughly \$462,000 in labor costs due to difficulty in filling vacancies. Reimbursements to hospitals were under budget \$601,000 because under our contracts, hospitals have to provide documentation showing that they applied for medical assistance. If they didn't we did not have to reimburse the costs. They chose not to and the result is a large budget surplus in the area of reimbursements to hospitals.

**Proprietary funds.** The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position for these funds can be seen in the following table. Also displayed in this table is the total growth in unrestricted net position for the current year.

	 Airport	5	Solid Waste	F	Park View	 Highway
Unrestricted Net Position - 2015	\$ 1,311,266	\$	24,784,093	\$	9,841,928	\$ 1,445,295
Unrestricted Net Position - 2016	 1,144,760		26,710,253		9,784,369	 1,997,667
Total Growth(Decline) in Unrestricted Net Position	\$ (166,506)	\$	1,926,160	\$	(57,559)	\$ 552,372

The Airport Fund's unrestricted net position decreased by \$166,506. The main reason for the decrease was that the storm water utility was over budget \$189,000. This is still a relatively new expenditure imposed by the City of Oshkosh and has not been consistent between years making it difficult to forecast.

The Solid Waste Fund's unrestricted net position increased by \$ 1,929,160. The large difference is due to revenues far exceeding budget for the year. Increased gas production from the closed landfills resulted in electric sales exceeding budget. There was less down time to the electricity converting engines resulting in more power generation. The ash tonnage put into the landfill far exceeded budget resulting in revenue exceeding budget. Revenues along were more than \$2 million over a budget of \$11 million.

Park View Health Center's unrestricted net position decreased \$ 57,559. The facility had a net income of \$959,081. Most of this is the result of budgeting tax levy revenue of \$2,377,000 to pay debt principal. The tax represents revenue on the income statement. However, payment of debt principal is a reduction of a liability and not an expense on the income statement. Most of this surplus had the impact of increasing the "net investment in capital assets" line in the equity section of the balance sheet, and does not close out to unrestricted fund balance.

The Highway Department's unrestricted net position increased \$ 552,372. The department operated at a small surplus of \$50,578 for 2016. Unrestricted fund balance increased primarily because of decreases in restricted fund balances related to pensions and open purchase orders at the end of the year.

## **General Fund Budgetary Highlights**

Differences between the original budget and the final amended budget amounted to a net increase in appropriations of \$1,113,884 and can be briefly summarized as follows:

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- \$415,504 carryovers of prior year appropriations.
- \$486,284 additional appropriations needed for capital projects applied from general fund balance.
- \$104,728 refund of excess property taxes collected.

### Revenues were over budgetary estimates - explanation:

During this year, revenues were under budget by \$2,480,462. This represents a variance of 2.9% from budget. A few items to note are as follows:

- Interest received on delinquent taxes was under budget by \$277,033 because fewer delinquent taxes were collected than anticipated in the budget.
- Intergovernmental revenues were under budget by \$759,219. The largest areas include Land & Water Conservation, Public Health, Child Support and Sheriff. In the Land and Water area, many of these grants are reimbursement programs. If we don't spend the money, we don't get the reimbursement grant revenue. Many landowner storm water projects were not done which is why the Land & Water grant money was not received. Public Health had several grant programs that were not completed during 2016 resulting in a shortfall of revenue. However, expenses would also be lower than planned. The Sheriff Department saw a significant reduction in the number or prisoners on electronic monitoring so that fee revenue was well under budget. On the other side, expenses are also down proportionally.
- Public service revenues were under budget \$188,810 due to lower jail monitoring fees, document recording fees and court fees.
- We had also budgeted revenue from a TID (tax incremental district) closeout in 2016. The TID closed out in 2015 and we received revenue then of just under \$1 million. We had budgeted to receive that revenue in 2016 and it came in early.
- Investment income was under budget \$327,000. Rates on investments did not go up as much as we had expected. In addition, there was a large mark down to market of the investment portfolio due to the small increase to investment returns and a larger portion of the portfolio having longer durations.

### Expenditures were less than budgetary estimates – explanation:

Actual operating expenditures were less than budget by \$4,873,497. Some of the main reasons include:

### General Government – was under budget by \$1,399,089.

A breakdown by department with large variances follows:

**County Board - \$163,101 under budget:** The Board carried forward \$154,805 from 2015 to continue a pay study. Most of those funds were not spent.

**Information Systems – \$178,978 under budget:** Telephone expense was under budget because costs to run lines to various locations were lower than expected. In some cases existing wiring could be used rather than running new wiring. Software maintenance agreements related to

Management's Discussion and Analysis December 31, 2016

software that is shared by all departments was lower than expected. Another savings was realized due to a large fiber optics project coming in under budget.

**Facilities – \$750,425 under budget:** Labor costs were under budget by \$267,000 primarily due to three vacancies, staff off on long-term disability and retirements and the time it takes to fill vacancies. Capital outlay was significantly under budget due to projects not being completed. Some of them were carried over to 2017. Several other operating expenses including heat, building rental, grounds maintenance, building repairs, and professional services were considerably under budget. In some cases projects were not completed by the end of the year. In others, the costs merely came in lower than expected.

## Public Safety - \$1,345,374 under budget

Sheriff – \$1,122,954 under budget: Some of the line items which came in significantly under budget include: labor, capital outlay, telephone, motor fuel, professional services and other contract services. Some explanations are as follows: an armored vehicle purchase (\$225,000) scheduled and ordered in 2016 was not delivered until 2017. Motor fuel prices were much lower than anticipated in the budget and the department uses a considerable amount of fuel for its vehicle fleet. Professional services were under budget because of fewer inmates on electronic monitoring. Professional fees we pay for electronic monitoring are a function of how many inmates are in the program and there were fewer than expected in 2016. Other contractual services relates to a "Click It" grant program which is for monitoring seat belt use. Other municipalities in the County participate and we reimburse them through the "other contractual services" account. This program was incomplete at the end of 2016 so some of the pass through grants to other municipalities had not yet been made.

**Courts – 180,085 under budget:** Some reasons include: Contractual services was the largest area which was under budget \$91,161. Legal fees and medical costs came in considerably under budget in 2016. These accounts are very difficult to predict.

The rest consists of small variances within the rest of the Public Safety division.

## Public Works – \$613,794 under budget

This area consists of County Road Maintenance, which accounts for all of the variance. The department did considerably more contract work for the state and municipalities than was anticipated during budget preparation. As a result, much of the county road work was postponed. Also, as a result of the mild winter, there was not nearly as much spent on plowing and salting county roads as in prior years.

## Health & Human Services - \$453,146 under budget

**Public Health – \$369,984 under budget:** The largest area was wages and benefits which were under budget \$334,608. Many positions were left vacant for extended periods of time due to uncertainty with some of the larger funding sources and there was also difficulty filling vacant positions.

Both the Veterans and Child Support departments had small favorable variances from budget adding to the total amount the division was under budget.

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### Culture, Education and Recreation - \$948,420 under budget

**UW Fox Valley – \$689,545 under budget:** Some very large building repair projects were not completed in 2016 due to projects bids coming in over budget and the timing to get the extra funding approved. As a result they were carried over into 2017. This accounted for about \$563,000 of the variance.

**Parks Department - \$167,079 under budget:** Maintenance, utilities and contractual services were all under budget roughly \$30,000 each. Capital outlay was under budget \$54,000. One project for a kayak launch did not get done because a grant to pay for part of it did not come through. Grounds maintenance was under budget primarily because an employee was out on medical leave for an extended period of time. Some of the maintenance projects needed two people and could not be done because of this. Contracted services was under budget because repair work scheduled for navigation aides could not be done in 2016. Spring came early and the buoys had to be put in the water before maintenance could be done on them. This will be postponed to sometime in the future.

## Conservation and Development - \$444,785 under budget

The Land and Water Department accounts for \$260,793 of this variance. This is primarily due to runoff projects undertaken by landowners. These are fully funded programs. Not as many of these took place in 2016 as expected. As a result, there is a savings in expenses. Since these are reimbursable grant programs, the revenues will be under by a similar amount.

Register of Deeds accounted for \$98,808 of this variance. The Register of Deeds retired in early 2016 and the Governor would not appoint a replacement and decided to wait till the next election. As a result the position was vacant most of the year resulting in labor costs coming in \$87,000 under budget. Other small savings in the department make up the rest of the variance.

### **Capital Assets and Debt Administration**

**Capital assets.** The County's investment in capital assets for its governmental and business type activities as of December 31, 2016 amounts to \$242,209,811 (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements, machinery and equipment, roads, highways, and bridges. The total increase in the government's investment in capital assets for the current fiscal year was \$ 991,163 or 0.4% (a 0.7% increase for governmental activities and a 0.3% decrease for business-type activities). Major capital asset events during the current fiscal year included the following:

### **Governmental Activities:**

The total change in capital assets for the governmental activities was an increase of \$1,175,356.

Major assets placed in service during 2016:

- Seven road and bridge projects were placed in service during 2016 at a cost of \$5,012,527.
- A project to redo the roadway through our community park and replace lighting and resurface some parking areas was completed during 2016 at a total cost of \$1,650,269. Of this amount \$190,897 was spend during 2016. The rest was from prior years and was in construction in process at the beginning of the year.
- An energy upgrade project was completed at UW Fox Valley at a cost of \$542,682. This project was to update electric and lighting systems at the facility to reduce utility costs.

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- The roof at our Facilities Department building was replaced at a cost of \$257,426. Of this amount \$39,574 of costs were incurred during 2016. The rest was in construction in process at the beginning of the year.
- We replaced a boiler at UW Fox valley at a cost of \$240,000.

Major assets retired during 2016:

- There were no major dispositions during the year.
- Total dispositions were \$631,640, consisting mostly of old vehicles, lawn mowing tractors and related equipment. Most of these vehicles and equipment were fully depreciated and at the end of their useful lives.

Other changes to capital assets:

Many of the assets placed in service during 2016 were from construction in process from prior years. Thus, the increase to the capital asset has a partial decrease to construction in process. They offset each other so don't effect the total change to capital assets.

The change in accumulated depreciation during the year would usually reduce total capital assets as it is part of total capital assets above.

### **Business Type Activities:**

The total change in capital assets for the business type activities was a decrease of \$184,192.

Major assets placed in service during 2016:

- The airport added a mowing tractor at a cost of \$61,975.
- The Solid Waste Department added three compactors at a total cost of \$747,175.
- There was parking lot resurfacing at our nursing home at a cost of \$149,040.
- The Highway Department annually replaces road maintenance vehicles, construction and snow plowing vehicles and other road maintenance equipment costing around \$1 million per year as part of an equipment rotation program. Approximately \$1 million of old vehicles are traded in or sold.

Other changes to capital assets:

Many of the assets placed in service during 2016 were from construction in process from prior years. This results in a shift from construction in process to a capital asset category such as buildings, equipment, improvements and other. The result is that there may not be a large overall changes to capital assets in total.

The change in accumulated depreciation during the year would usually reduce total capital assets as it is part of total capital assets.

Management's Discussion and Analysis

December 31, 2016

	(n	et of a	ago County accumulate ints Expres	ed de	preciatio	n)					
	 Govern	nmen	tal		Busine	ss-Ty	ре				
	 Activ	vities			Acti	vities			То	tal	
	 2016		2015		2016		2015		2016		2015
Land	\$ 3,415	\$	3,423	\$	9,461	\$	9,461	\$	12,876	\$	12,884
Buildings	48,364		49,683		30,545		31,449		78,909		81,132
Improvements other than buildings	7,808		5,776		15,204		16,583		23,012		22,359
Machinery, equipment and vehicles	14,602		15,589		12,522		10,983		27,124		26,572
Infrastructure	94,015		90,099		-		-		94,015		90,099
Construction in progress	 3,598		6,057		2,676		2,116		6,274		8,173
Total	\$ 171,802	\$	170,627	\$	70,408	\$	70,592	\$	242,210	\$	241,219

Additional information on the County's capital assets can be found in the footnotes on pages 78-80

of this report.

**Long-term debt.** At the end of the current fiscal year, the County had total bonded debt outstanding of \$31,933,043, backed by the full faith and credit of the County.

					neral C	ty's Outstan Obligation Del pressed in \$1,	bt	-					
		Governmen	tal /	Activities		Business-Ty	pe A	ctivities	Total				
	_	2016		2015		2016		2015		2016		2015	
General obligation notes	\$	26,689,682	\$	28,978,889	\$	2,888,361	\$	3,429,074	\$	29,578,043	\$	32,407,963	
General obligation bonds		1,643,084		2,096,590		711,916		908,410		2,355,000		3,005,000	
Total	\$	28,332,766	\$	31,075,479	\$	3,600,277	\$	4,337,484	\$	31,933,043	\$	35,412,963	

The County's total general-obligation debt decreased \$ 3,479,920 (9.8%) during the current year. There was a new borrowing during 2016 totaling \$3,940,000. The notes were issued to finance the following projects:

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 Roof replacement program	\$	935,000
 Administration / terminal building - Architect and engineering		250,000
 Snow removal equipment		590,000
 Road resurface and reconstruction projects	2	2,100,000
 Debt issue costs		65,000

Winnebago County maintains an Aa1 rating from Moody's for general obligation debt.

State statutes limit the amount of general obligation debt a governmental entity may issue to 5 percent of its total equalized valuation. The current debt limitation for the County is \$616,071,000, which is significantly in excess of its outstanding general obligation debt of \$31,933,043. The County has a debt service fund balance of \$269,998.

Additional information on the County's long-term debt can be found in the footnotes on pages 82-85 of this report.

### Economic Factors and Next Year's Budgets and Rates

- At the end of 2016 the US unemployment rate was 4.7%, Wisconsin's rate was 3.7% and Winnebago County's rate was 3.7%.
- Winnebago County continues to be a very affordable area to live with median home prices at \$152,000 compared to the Wisconsin average of \$160,000 and US average of \$194,000.
- Home sales in Winnebago County increased from 2,184 in 2015 to 2,368 in 2016.
- The labor force remains stable at around 93,000 persons.
- Non farm labor remains stable at around 97,000 jobs.
- Areas with the highest concentration of jobs are in manufacturing, trade, transportation and utilities, professional and business services, education and health care, and government.
- Growth in net new construction has remained slow at around 1.3% which limits increases in spending.

These factors were considered in preparing the County's budget for the 2017 fiscal year.

### Section 66.0602 Local Levy Limits:

1. Except as provided in subs. (3), (4), and (5), no political subdivision may increase its levy in any year by a percentage that exceeds the political subdivision's valuation factor. The valuation factor is equal to the percentage change in the political subdivision's January 1 equalized value due to new construction less improvements removed between the previous year and the current year.

2. Debt service continues to be exempt from the levy limit freeze for all debt issued prior to July 1, 2005. Debt issued after July 1, 2005 will also be exempt if certain conditions are met. One of those is that the governing body can approve the bond issue by a  $\frac{3}{4}$  vote. Winnebago County has used this provision to exceed rate limits in the past and will likely continue to do so.

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3. Penalties will be imposed upon any governing body that exceeds these levy limits.

The County may also exceed the limitation by holding a referendum (according to state statutes) authorizing the County Board to approve higher rates. The County may also exceed the rates if it increases the services it provides through a transfer of these services from another governmental unit.

The debt service tax rate limit was frozen at \$0.31. The debt service rate that was adopted with the 2015 budget is \$0.57. We have been able to exceed the limit by using the 2<sup>nd</sup> exception listed below:

Generally, referendum approval is required to issue unlimited tax general obligation debt, with the following exceptions:

- Refunding debt issues
- Approval by the County Board by a vote of <sup>3</sup>/<sub>4</sub>ths of the full board.
- A reasonable expectation that the new debt can be accommodated within the existing tax rate
- Other exceptions as listed in State Statutes Section 67.045

The 2016 tax levy and rate are within the limitations contained in state laws.

### **Requests for Information**

This financial report is designed to provide a general overview of Winnebago County, Wisconsin's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, 112 Otter Avenue, P.O. Box 2808, Oshkosh, WI 54903-2808.

## STATEMENT OF NET POSITION

## December 31, 2016

(With summarized financial information as of December 31, 2015)

	Primary G	overnment	Tot	tals	Component Unit
	Governmental	Business-type	December 31,	December 31,	Housing
	Activities	Activities	2016	2015	Authority
ASSETS					
Current Assets:					
Cash and investments	\$ 46,974,862	\$ 45,232,732	\$ 92,207,594	\$ 85,009,136	\$ 1,247,833
Receivables (net of allowances for uncollectibles):					
Delinquent property taxes & special assessments	5,735,673		5.735.673	5,563,214	1.00
Property taxes levied for ensuing year's budget	65,906,930		65,906,930	65,062,977	
Taxes levied for other governments	2,006,332		2,006,332	1,986,362	<b>3</b> 3
Accounts receivable	627,237	1,317,319	1,944,556	1,374,823	35,644
Accrued interest	184,414	103,740	288,154	184,154	:=//
Notes receivable	72,324		72,324	141,069	
Loans receivable	77,527		77,527	789,682	-
Due from other governmental agencies	3.855.054	2,779,548	6.634.602	6,916,502	
Internal balances	(1,982,300)	- , - , ,	0,001,002	0,010,002	
Inventories	22,400	943,155	965,555	1,048,290	1,023
Advance payments - Vendors	786,002	323,209	1,109,211	1,230,245	147.111
Restricted assets:	100,002	020,200	1,100,211	1,200,240	147,111
Cash and investments		2,054,175	2.054.175		912,050
Cash and investments	÷				
Total Current Assets	124,266,455	54,736,178	179,002,633	169,306,454	2,343,661
Loans receivable	310,691		310,691	1,414,176	7 <b>0</b> 3
Notes receivable	765,714		765,714	776,888	332,190
Tax cedit fees, net	5				
Investment in Tri-County SSR	*	904,459	904,459	1,172,140	
Insurance deposits	224,895	(a)	224,895	214,419	54 C
Net pension asset	8		-	9,624,041	
Restricted assets:					
Cash and investments	×	11,980,253	11,980,253	15,549,661	300
Accrued interest	<u></u>	29,719	29,719	45,743	<b>a</b>
Property and equipment:					
Land	3,415,318	9,460,759	12,876,077	12,883,577	748,148
Construction in progress	3,597,690	2,675,748	6,273,438	8,173,229	380
Buildings	77,123,940	49,521,913	126,645,853	126,382,992	14,398,580
Improvements other than buildings	15,438,290	58,213,094	73,651,384	70,878,363	3
Machinery and equipment	33,713,399	25,983,831	59,697,230	57,203,004	500,801
Infrastructure	104,372,429		104,372,429	99,586,379	
Accumulated depreciation	(65,859,095)	(76,652,770)			(6,266,113)
Total Assets	297,369,726	136,853,184	434,222,910	439,322,169	12,057,267
DEFERRED OUTFLOWS OF RESOURCES					
Deferred charge on refunding				31,093	
Deferred outflow related to pension	27,486,255	8,122,305	35,608,560	10.096.692	(*)
Total Deferred Outflows of Resources	27,486,255	8,122,305	35,608,560	10,127,785	·
Total Assets and Deferred	21,400,200	0,122,000	00,000,000	10,127,700	
Lotal Assets and Lieferred					

#### STATEMENT OF NET POSITION

#### December 31, 2016 (With summarized financial information as of December 31, 2015)

	Primary G	overnment	To:	Component Unit	
	Governmental Activities	Business-type Activities	December 31, 2016	December 31, 2015	Housing Authority
	Activities	Activides	2010	2013	Addiona
ABILITIES, DEFERRED INFLOW OF RESOURCES					
AND NET POSITION					
iabilities:			-		
Vouchers payable	\$ 4,227,641	• .,==.,===	. , ,		\$ 25,21
Accrued compensation	2,086,116	645,326	2,731,442	2,608,466	13,03
Claims payable	1,901,659		1,901,659	1,843,205	
Other accrued liabilities	194,455	26,807	221,262	211,019	248,46
Due to other governmental agencies	3,247,307	785,594	4,032,901	3,938,938	
Deposits held in trust	5 <b>.</b>			2	58,24
Other unearned revenue	3 <b>.</b>	34,423	34,423	÷	22,44
Compensated absences	4,061,197	1,351,843	5,413,040	5,411,135	30,15
Current maturities of long-term debt	6,045,446	1,608,766	7,654,212	7,419,921	78,02
Premium (discount) on long-term debt	59,576	1,000,700	59,576	103,080	10,02
Fremium (discount) on long-term debt	59,576		59,570	103,060	-
Total Current Liabilities	21,823,397	5,660,639	27,484,036	26,236,922	475,58
Compensated absences	1,714,141	450,063	2,164,204	2,185,461	10,47
Landfill closure and long-term care	· · · · · · · · · · · · · · · · · · ·	18,107,322	18,107,322	17,879,366	
OPEB Liability	3,273,144	379,172	3,652,316	3,480,891	
Net pension liability	4,922,274	1,450,502	6,372,776	011001001	
General obligation debt	22,287,320	1,991,512	24,278,832	27,993,042	1,814,74
Long term due to other governments	22,201,020	629,159	629,159	904,459	
Premium (discount) on long-term debt	339,980	029,109	339,980	336,608	
Total Liabilities	54,360,256	28,668,369	83,028,625	79,016,749	2,300,79
ferred Inflows of Resources:					
Deferred inflow related to pension	10,366,335	3,054,765	13,421,100		
Deferred inflow HCV funds			8		122,24
Deferred Property Taxes	65,906,930	2	65,906,930	65,062,977	
	76,273,265	3,054,765	79,328,030	65,062,977	122,24
t Position					
Net investment in capital assets	145,550,772	67,868,782	213,419,554	209,311,263	8,299,36
Restricted for:	,,		,,		-,_,0,00
Externally imposed by creditors	2,563,220	147,186	2,710,406	7,405,479	691,84
Pension	2,000,220	147,100	2,710,400	9,624,041	001,04
Debt service	122 122		122 122		
	132,122	45 000 007	132,122	1,432,327	040.00
Unrestricted	45,976,346	45,236,387	91,212,733	77,597,118	643,02
Total Net Postion	194,222,460	113,252,355	307,474,815	305,370,228	9,634,22
tal Liabilities, Deferred Inflows of Resources and Net Position	\$ 324,855,981	\$ 144,975,489	\$ 469,831,470	\$ 449,449,954	\$ 12,057,26

#### WINNEBAGO COUNTY, WISCONSIN STATEMENT OF ACTIVITIES For the Year Ended December 31, 2016

									Expenses) Revenu hanges in Net Posi		
				Program Revenues				Primary Go			Component Unit
Functions/Programs	Expenses		harges for Services	Operating Grants and Contributions	Capital Grant and Contributio		Governmental Activities	Business-type Activities	Total December 31, 2016	Total December 31, 2015	Housing Authority
Primary Government Governmental activities: General Government Public Safety	\$ 14,804,415 31,691,173	\$	2,074,607 4,045,698	\$	s	2	\$ (12,550,492) (26,489,453)	\$ -	\$ (12,550,492) (26,489,453)	\$ (14,350,620) (23,995,695)	\$ <u>-</u>
Public Works Health and Human Services Culture, Education and Recreation Conservation and Development Interest on Long Term Debt	3,747,751 49,095,239 2,989,383 2,858,682 506,920		2,439,359 428,124 1,174,817	2,320,473 19,834,345 565,750 286,908		0.000.000.00000000000000000000000000000	(1,427,278) (26,821,535) (1,995,509) (1,396,957) (506,920)	•	(1,427,278) (26,821,535) (1,995,509) (1,396,957) (506,920)	(1,655,926) (22,871,897) (2,543,649) (1,479,645) (578,050)	
Total governmental activities	105,693,563		10,162,605	24,342,814		2	(71,188,144)	26	(71,188,144)	(67,475,482)	
Business-type activities: Airport Solid Waste Management Park View Highway	3,246,477 11,290,138 18,042,553 13,043,502	4	1,276,196 12,388,240 12,660,237 13,013,232	52,030	31,	943		(1,938,338) 1,150,132 (5,382,316) (30,270)	(1,938,338) 1,150,132 (5,382,316) (30,270)	5,329,851 425,018 (4,965,421) 214,587	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Total business-type activities	45,622,670		39,337,905	52,030	31	943		(6,200,792)	(6,200,792)	1,004,035	
Total Primary Government	\$ 151,316,233	\$	49,500,510	\$ 24,394,844	\$ 31	943	(71,188,144)	(6,200,792)	(77,388,936)	(66,471,447)	÷.,
Component Unit Housing Authority	\$ 3,637,375	\$	785,377	\$ -	\$ 165	150			1 <b>e</b> 1	( <u>*</u>	(2,686,848)
	eneral Revenues Property taxes Other taxes Grants and contribi Unrestricted invest Gain on sale of cap Miscellaneous ransfers	ment e	earnings	o specific programs			65,065,423 1,186,494 10,006,312 405,430 121,811 253,796 (5,433,966)	1,712,900 279,045 462,312 5,433,966	65,065,423 1,186,494 11,719,212 684,475 121,811 716,108	66,425,269 1,285,065 10,965,838 1,221,130 299,508 503,430	2,379,426 9,915 700
Тс	otal general revenue	s and I	transfers				71,605,300	7,888,223	79,493,523	80,700,240	2,390,041
	Changes in Net Po	sition					417,156	1,687,431	2,104,587	14,228,793	(296,807)
	Net Position as of	Januai	ry 1				193,805,304	111,564,924	305,370,228	291,141,435	9,931,035
	Net Position as of I	Decen	1ber 31				\$ 194,222,460	\$ 113,252,355	\$ 307,474,815	\$ 305,370,228	\$ 9,634,228

### WINNEBAGO COUNTY, WISCONSIN BALANCE SHEET - GOVERNMENTAL FUNDS

December 31, 2016 (With summarized financial information as of December 31, 2015)

	<u> </u>	G	ovei	rnmental Fund	s			То	tals	
				Human		Non Major	D	ecember 31,	D	ecember 31,
		General		Services	-	Funds	_	2016		2015
ASSETS										
Current Assets:										
Cash and investments	\$	31,565,328	\$	1,978,338	\$	4,530,183	\$	38,073,849	\$	35,855,746
Receivables (net of allowances for uncollectibles):										
Delinquent property taxes & special assessments		5,735,673				-		5,735,673		5,563,214
Property taxes levied for ensuing year's budget		65,906,930		-				65,906,930		65,062,977
Taxes levied for other governments		2,006,332		2		743		2,006,332		1,986,362
Accounts receivable		152,091		11,105		34,550		197,746		10,735
Accrued interest		150,130		2		10,395		160,525		106,687
Loans receivable		77,527		2		(a)		77,527		1 <b>2</b> 0
Notes receivable		5				72,324		72,324		72,324
Due from other governmental agencies		1,406,328		2,448,263		127		3,854,591		4,527,801
Due from other funds		2		2		12		1		10,000
Inventories		573				÷.		573		996
Advance payments - Vendors		261,010		46,364		) <del>()</del> ()		307,374		361,550
Total Current Assets		107,261,922		4,484,070		4,647,452		116,393,444		113,558,392
Loans and notes receivable		310,691		E		765,714		1,076,405		3,049,491
Total Assets	\$	107,572,613	\$	4,484,070	\$	5,413,166	\$	117,469,849	\$	116,607,883
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES										
Liabilities:										
Vouchers payable	\$	699,899	\$	2,151,229	\$	1,108,611	\$	3,959,739	\$	3,742,278
Accrued compensation		1,688,717		395,167				2,083,884		2,028,472
Other accrued liabilities		2 1		28		5,989		6,017		3
Due to other governmental agencies		2,832,609		414,698				3,247,307		2,914,715
Due to other funds		5				3				10,000
Total Current Liabilities		5,221,225		2,961,122		1,114,600		9,296,947		8,695,468

### WINNEBAGO COUNTY, WISCONSIN BALANCE SHEET - GOVERNMENTAL FUNDS

December 31, 2016 (With summarized financial information as of December 31, 2015)

		G	ove	rnmental Func	Is			Totals			
		General		Human Services		Non Major Funds	D	ecember 31, 2016	D	ecember 31, 2015	
ferred Inflows of Resources		General		Services	-	Funds		2010		2015	
Unavailable revenue - property taxes	\$	67,113,341	\$	4	\$	243	\$	67,113,341	\$	66,208,81	
Other unavailable revenue		517,749		1,438,368		838,038		2,794,155	·	3,539,36	
Total deferred inflows of resources	-	67,631,090		1,438,368		838,038		69,907,496		69,748,18	
Fund balances:											
Nonspendable:											
Delinquent property taxes		3,913,132		12		645		3,913,132		3,695,82	
Inventories		573		2		125°		573		99	
Advance payments		261,010		46,364		945 1		307,374		361,55	
Restricted for:											
Economic development		388,218		-		(7 <b>4</b> 5		388,218		3,004,18	
Unspent bond proceeds		S <b>a</b> 2		-		2,303,120		2,303,120		670,24	
Public safety		204,920		2				204,920		228,43	
Scholarship program		35,241				121		35,241		35,06	
Committed for:											
Construction of capital assets		-		2		534,789		534,789		3,406,64	
Prior years commitments		453,497		5		352,621		806,118		401,57	
Economic development		593,934		8		1		593,934			
Debt service				10		269,998		269,998		1,600,88	
Assigned for:											
Subsequent years revenues - Property Taxes		(#)		÷		3.#3:				931,10	
Subsequent years expenses		2,735,000		-		3 <b>8</b> 3		2,735,000		1,209,34	
Prior year appropriations		461,127		12,534		( <b>1</b> )		473,661		351,32	
Economic development		2,883,989		-		3 <b>-</b> 5		2,883,989		823,49	
Special projects		1,902,315		2		( <b>=</b> )		1,902,315		440,54	
Special revenue		3 <b>4</b> 3		25,682		(a)		25,682		94,24	
Unassigned:											
General fund	_	20,887,342		9				20,887,342		20,908,78	
Total Fund Balances	-	34,720,298		84,580		3,460,528		38,265,406		38,164,23	
Total Liabilities, Deferred Inflows of Resources and											
Fund Balances	\$	107,572,613	\$	4,484,070	\$	5,413,166	\$	117,469,849	\$	116,607,88	

Reconciliation of the Balance Sheet to the Statement of Net Position-Governmental Funds

Decmber 31, 2016

Fund balances - total governmental funds	\$38,265,406
Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. Land Construction in progress Buildings Improvements other than buildings Machinery and equipment Infrastructure Less: Accumulated depreciation	3,415,318 3,597,690 77,123,940 15,438,290 33,713,399 104,372,429 (65,859,095)
Accounts receivable that do not provide current financial resources are not revenues and, therefore, are not reported in the fund statements. Human Services deficit reduction benefit Human Services cash receivables	296,998 84,368
Internal service funds are used by management to charge the cost of mail service, microfilming, printing, workers compensation insurance, property and liability insurance, self-funded health and dental insurance to individual funds. The assets, deferred outflows of resources and liabilities of the internal service funds are included in the governmental activities in the statement of net position. Net position of internal service funds Net position of internal service funds allocated to business-type activities Compensated absences recorded in internal service funds OPEB liability recorded in internal service funds	6,161,400 (1,982,300) 19,338 17,766
Long-term liabilities, including bonds payable and compensated absenses are not due and payable in the current period and, therefore, are not reported in the funds. General obligation debt payable Compensated absences OPEB liability Premium on long-term debt Deferred charges -Refunding Loss Accrued interest	(28,332,766) (5,775,338) (3,273,144) (399,556) 
Change in the net pension liability (asset) and related deferred inflows and outflows of resources as a result of employer contributions, changes in assumptions and proportionate share and the difference between the expected and actual experience of the pension plan.	12,197,646
Deferred revenues that are unavailable for governmental funds are recognized as revenue in governmental activities	5,278,547
Net position of governmental activities	\$194,222,460

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

For the year ended December 31, 2016 (With summarized financial information for the year ended December 31, 2015)

	Governmental Fund Types							Totals				
		General		Human Services		Non Major Funds	D	ecember 31, 2016	De	cember 31, 2015		
Revenues:												
Taxes	\$	66,191,341	\$	*	\$		\$	66,191,341	\$	67,810,662		
Intergovernmental		10,121,827		24,058,111		1,647,515		35,827,453		33,673,575		
Licenses and permits		261,132		¥		-		261,132		237,479		
Fines, forfeitures and penalties		673,374		-		-		673,374		667,273		
Charges for services provided to:												
Public		4,198,700		1,995,710				6,194,410		6,534,893		
Other governmental entities		1,098,245		22,299		2		1,120,544		1,081,301		
Other county departments		285,431						285,431		242,710		
Investment Income		347,987				22,851		370,838		717,429		
Miscellaneous		497,806		672		•	-	498,478		1,148,516		
Total Revenues		83,675,843		26,076,792		1,670,366		111,423,001		112,113,838		
Expenditures: Current:												
General government		13,991,435				10		13,991,435		14,423,311		
Public safety		27,409,030		÷		3		27,409,030		27,407,060		
Public works		2,664,258		-				2,664,258		2,618,312		
Health and human services		5,734,606		42,259,183		-		47,993,789		47,132,320		
Culture, education and recreation		2,282,779						2,282,779		2,554,295		
Conservation and development		2,790,691		E		-		2,790,691		2,739,567		
Capital projects Debt service:				<b>1</b> .		6,362,792		6,362,792		4,427,730		
Principal retirement				-		4,827,793		4,827,793		5,319,481		
Interest and fiscal charges		2		ŝ		600,726		600,726		639,611		
Total Expenditures		54,872,799		42,259,183		11,791,311		108,923,293		107,261,687		
Excess of Revenues Over (Under) Expenditures		28,803,044		(16,182,391)		(10,120,945)		2,499,708		4,852,151		

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

For the year ended December 31, 2016 (With summarized financial information for the year ended December 31, 2015)

	Gove	nmental Fund Ty	pes	То	tals
	General	Human Services	Non Major Funds	December 31, 2016	December 31, 2015
Other Financing Sources (Uses):					
Transfers in	386,366	16,120,185	9,949,954	26,456,505	22,650,660
Transfers out	(26,729,870)		(4,337,648)	(31,067,518)	(29,063,680)
Payment of refunded debt	<b>19</b> 0		3 <b>8</b> 3	*	(1,966,442)
Debt issued			2,165,000	2,165,000	4,150,000
Premium on debt issuance	:=: 	545	47,477	47,477	87,580
Total Other Financing Sources (Uses)	(26,343,504)	16,120,185	7,824,783	(2,398,536)	(4,141,882)
Change in Fund Balances	2,459,540	(62,206)	(2,296,162)	101,172	710,269
Fund Balances - January 1	32,260,758	146,786	5,756,690	38,164,234	37,453,965
Fund Balances - December 31	\$ 34,720,298	84,580	\$ 3,460,528	\$ 38,265,406	\$ 38,164,234

### Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2016

Net changes in fund balances - total governmental funds	\$101,172
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. Capital outlay reported in governmental funds is capitalized in governmental activities Other capital transactions Depreciation is reported in governmental activities	7,568,520 (792,143) (5,601,020)
Human Services revenues in the statement of activities do not provide current financial resources and are not reported as revenues in the fund statement. This is the amount by which revenue at the end of year (\$381,366) was higher than	(20.010)
revenue at the beginning of the year (\$414,278).	(32,912)
The net revenues for certain activities of internal service funds are reported with governmental activities. This is the amount by which the decrease in net position (\$946,423) exceeds the amount allocated to business-type activities (\$52,506).	(893,917)
Expenditures that are currently not available are deferred in the fund statements. This is the amount by which deferred expenditures and net pension liabilities (assets) at the end of year (\$12,197,646) is lower than deferred expenditures and net pension liabilities (assets) at the beginning of the year (\$15,065,728).	(2,868,082)
Revenues that are currently not available are deferred in the fund statements. This is the amount by which deferred revenue at the end of year (\$5,278,549) is higher than deferred revenue at the beginning of the year (\$4,685,203).	593,346
The issuance of long-term debt (i.e., bond anticipation notes, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.	
Long-term debt issued	(2,165,000)
Long-term debt repaid	4,907,713
Change in compensated absences	(185,040)
Change in OPEB Liability	(264,737)
Change in discounts/premiums on long-term debt	17,820
Change in deferred amounts for refunding loss Change in accrued interest	(2,174) 30,677
Change in internal service fund OPEB liability	30,877 753
Change in internal service fund compensated absences	2,181
Change in net position of governmental activities	\$417,156

#### STATEMENT OF NET POSITION-PROPRIETARY FUNDS

#### December 31, 2016

(With summarized financial information for enterprise funds as of December 31, 2015)

			pe Activities- se Funds		Tot	tals	Governmental Activities-	
	Airport Fund	Solid Waste Management Fund	Park View Health Center Fund	Highway Fund	December 31, 2016	December 31, 2015	Internal Service Funds	
ASSETS								
Current assets:								
Cash and investments	\$ 1,325,292	\$ 32,065,629	\$ 10,649,817	\$ 1,191,994	\$ 45,232,732	\$ 40,974,707	\$ 8,901,013	
Receivables (net of allowances for uncollectibles):								
Accounts receivable	18,776	1,218,292	78,114	2,137	1,317,319	870,390	48,125	
Accrued interest	3	102,561		1,179	103,740	59,575	23,889	
Due from other governmental agencies	38,689	492,576	1,047,392	1,200,891	2,779,548	2,387,172	463	
Inventories	60,122	÷	120,659	762,374	943,155	1,022,882	21,827	
Advance payments - Vendors Restricted assets:	5,107	85,307	232,364	431	323,209	331,795	478,628	
Cash and investments	755,536	1,056,787	374,439	924,200	3,110,962	3 <del></del> 2		
Accrued interest		-		-	(a)	04 <u>8</u>	02 1	
Total Current Assets	2,203,522	35,021,152	12,502,785	4,083,206	53,810,665	45,646,521	9,473,945	
Noncurrent Assets:								
Restricted assets:								
Cash and investments	8	10,923,466	5		10,923,466	15,549,661	195	
Accrued interest	-	29,719	-	-	29,719	45,743	1. E	
Other assets:								
Investments in Tri-County venture		904,459			904,459	1,172,140	0 <b>9</b> 60	
Insurance deposits	ŝ			•			224,895	
Net pension asset	•			•		2,279,064	() <del>e</del> ()	
Property and equipment:								
Land	6,960,385	1,613,616	147,842	738,916	9,460,759	9,460,759	1000	
Construction in progress	2,647,387	2	17,561	10,800	2,675,748	2,116,176	1 <b>•</b>	
Buildings	11,247,315	6,115,104	25,684,933	6,474,561	49,521,913	49,403,105	( <del>)</del>	
Improvements other than buildings	34,973,550	22,392,526	682,910	164,108	58,213,094	57,997,741	-	
Machinery and equipment	4,532,706	5,345,645	1,195,518	14,909,962	25,983,831	24,444,935	353	
Total Property and Equipment	60,361,343	35,466,891	27,728,764	22,298,347	145,855,345	143,422,716	26	
Less accumulated depreciation	(28,168,764)	(28,932,312)	(6,036,114)	(13,515,580)	(76,652,770)	(72,830,684)		
Total Property and Equipment - Net	32,192,579	6,534,579	21,692,650	8,782,767	69,202,575	70,592,032	3.	
Total Noncurrent Assets	32,192,579	18,392,223	21,692,650	8,782,767	81,060,219	89,638,640	224,895	
Total Assets	34,396,101	53,413,375	34,195,435	12,865,973	134,870,884	135,285,161	9,698,840	
DEFERRED OUTFLOWS OF RESOURCES								
Deferred outflow related to pension	225,828	434,157	5,412,017	2,050,303	8,122,305	2,375,941	(#S	
Deferred charges on refunding	÷	14	ē	7 <b>a</b>		28,919	147	
Total deferred outflows of resources	225,828	434,157	5,412,017	2,050,303	8,122,305	2,404,860		
Total Assets and Deferred Outflows of Resources	\$ 34,621,929	\$ 53,847,532	\$ 39,607,452	\$ 14,916,276	\$ 142,993,189	\$ 137,690,021	\$ 9,698,840	

WINNEBAGO COUNTY, WISCONSIN STATEMENT OF NET POSITION-PROPRIETARY FUNDS

#### December 31, 2016

(With summarized financial information for enterprise funds as of December 31, 2015)

				Business-ty Enterpris	-					Tot	tals		G	overnmental Activities-
		Airport Fund		olid Waste anagement Fund		Park View ealth Center Fund		Highway Fund	D	ecember 31, 2016		ecember 31, 2015		Internal Service Funds
LIABILITIES AND NET POSITION					_									
Current liabilities:			_		_		_						_	
Vouchers payable	\$	143,003	\$	629,789	\$	275,435	\$	159,653	\$	1,207,880	\$	892,959	\$	267,900
Accrued compensation		19,394		30,141		444,845		150,946		645,326		577,866		2,232
Claims payable Other accrued liabilities		5,761		13,969		- 5,457		1,620		26,807		42,458		1,901,659 2
Due to other governmental agencies		81,077		676,307		5,457 827		27,383		785,594		42,450		Z
Unearned revenue		01,077		070,307		027		34,423		34,423		1,024,210		1,328,543
Compensated absences		56,993		80,919		901,282		312,649		1,351,843		1,308,866		4,532
Current maturities of long-term debt		601,807		15,916		300,131		690,912		1,608,766		2,512,208		4,002
Premium on long-term debt		-								-		22,312		
Total Current Liabilities		908,035		1,447,041		1,927,977		1,377,586		5,660,639		6,380,885		3,504,868
Compensated absences	Q	20,231		33,884		213,407		182,541		450,063		697,432		14,806
Landfill closure and long-term care				18,107,322		-		÷.		18,107,322		18,193,704		-
Long-term due to other governments		-		629,159		-		-		629,159		904,459		-
General obligation debt		522,563		38,012		872,510		558,427		1,99 <b>1</b> ,512		1,610,095		=
Net pension liability		40,063		77,378		967,416		365,645		1,450,502		ŝ		5
OPEB liability (asset)		4,781		(86,875)		392,810	_	68,456		379,172		373,328		17,766
Total Liabilities		1,495,673		20,245,921		4,374,120		2,552,655		28,668,369		28,159,903		3,537,440
DEFERRED INFLOWS OF RESOURCES														
Deferred inflow related to pension		84,373		162,958		2,037,383		770,051		3,054,765			_	•
Net Position:														
Net investment in capital assets		31,716,714		6,534,579		21,003,962		8,613,527		67,868,782		67,162,955		-
Restricted for Pensions		101,392		193,821		2,407,218		914,607		3,617,038		2,279,064		•
Restricted for Purchase Orders		79,017				400		67,769		147,186		329,576		-
Unrestricted		1,144,760		26,710,253		9,784,369		1,997,667		39,637,049		39,758,523		6,161,400
Total Net Position	-	33,041,883		33,438,653		33,195,949		11,593,570		111,270,055		109,530,118		6,161,400
Total Liabilities, Deferred Inflows of Resources														
and Net Position	\$	34,621,929	\$	53,847,532	\$	39,607,452	\$	14,916,276	\$	142,993,189	\$	137,690,021	\$	9,698,840
						Total Net Posit	ion	at 12/31/2016	\$	111,270,055				
					Int	ernal Services L			¥	2,034,806				
				1.										
				LT.	itern	al Services Curr	ent	rear Actitvity		(52,506)				
				Total	Net F	Position - Busine	ess-l	type Activities	\$	113,252,355				

## STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION - PROPRIETARY FUNDS

For the year ended December 31, 2016 (With summarized financial information for enterprise funds for the year ended December 31, 2015)

			Business-t Enterp					Totals				overnmental Activities-
	Airport Fund		Solid Waste Management Fund		Park View ealth Center Fund	Highway Department Fund	Dec	ember 31, 2016	D	ecember 31, 2015		Internal Service Funds
Operating Revenues: Charges for services provided to:												
Public	\$ 866	249	\$ 11,429,588	\$	7,068,980	\$ 17,585	\$	19,382,402	\$	16,556,689	\$	396,434
Other governmental entities	398		771,633		5,579,484	7,731,616		14,480,849	•	14,139,665	·	3,504
Other county departments			163,522			5,213,943		5,377,465		6,835,992		2,614,038
Miscellaneous	11	831	23,497		11,773	50,088		97,189		141,262		546
Total Operating Revenues	1,276	196	12,388,240		12,660,237	13,013,232		39,337,905		37,673,608		3,013,976
Operating Expenses:												
Salaries, wages and benefits	655	063	1,185,024		13,858,646	5,520,682		21,219,415		20,196,777		114,596
Materials, suppliers and services	385		8,335,648		3,138,804	6,230,107		18,090,103		16,477,081		3,057,442
Heat, light and power	601		375,731		348,774	167,276		1,493,112		1,500,213		
Depreciation	1,590		891,333		609,056	1,067,655		4,158,683		3,875,331		
Landfill closure & long-term care	,		495,637			-		495,637		(85,091)		
Total Operating Expenses	3,232	577	11,283,373		17,955,280	12,985,720		45,456,950		41,964,311		3,172,038
Operating Income (Loss)	(1,956	381)	1,104,867		(5,295,043)	27,512		(6,119,045)		(4,290,703)		(158,062)
Non-Operating Revenues (Expenses):												
Investment income			276,428		-	2,616		279.044		417,838		34,592
Interest expense	(6	125)	(960)	)	(37,671)	(6,604)		(51,360)		(117,080)		1
Premium on bond	<b>x</b>		-		22,312	-		22,312		112,534		3 <del></del> 9
Grant revenue		•	52,030		1,712,900	i i i i i i i i i i i i i i i i i i i		1,764,930		1,654,235		
Gain (Loss) on sale of capital assets	(1	372)	-		¥	(31,562)	)	(32,934)				3 <b>8</b> 0
Issuance costs of long term debt					(28,919)			(28,919)		(124,316)		
Other miscellaneous		120	440,000		2	-		440,000		-		5 <b>4</b> 0
Total Non-Operating Revenues (Expenses)	(7	497)	767,498		1,668,622	(35,550)		2,393,073		1,943,211		34,592

### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION - PROPRIETARY FUNDS

For the year ended December 31, 2016 (With summarized financial information for enterprise funds for the year ended December 31, 2015)

		-	pe Activities- se Funds		То	tals	Governmental Activities-
	Airport Fund	Solid Waste Management Fund	Park View Health Center Fund	Highway Department Fund	December 31, 2016	December 31, 2015	Internal Service Funds
Income (Loss) Before Transfers and Contributions	(1,963,878)	1,872,365	(3,626,421)	(8,038)	(3,725,972)	(2,347,492)	(123,470)
Transfers Capital contributions	775,511 31,943	14,337	4,585,502	58,616	5,433,966 31,943	6,413,020 5,657,112	(822,953)
Increase (Decrease) in Net Position	(1,156,424)	1,886,702	959,081	50,578	1,739,937	9,722,640	(946,423)
Net Position as of January 1 Cummulative effect of change in accounting principle	34,198,307	31,551,951 	32,236,868	11,542,992	5 i	109,530,118	7,107,823
Net Position as of December 31	\$ 33,041,883	\$ 33,438,653	\$ 33,195,949	\$ 11,593,570	. 1	\$ 119,252,758	\$ 6,161,400
		Interna	I Services Fund Cu	rrent Year Activity	(52,506)		

Change in Net Position - Business-type Activities <u>\$ 1,687,431</u>

#### STATEMENT OF CASH FLOWS -PROPRIETARY FUNDS

For the year ended December 31, 2016 (With summarized financial information for enterprise funds for the year ended December 31, 2015)

		-	pe Activities- se Funds		Tot	als	Governmental Activities-
	Airport Fund	Solid Waste Management Fund	Park View Health Center Fund	Highway fund	December 31, 2016	December 31, 2015	Internal Service Fund
Cash flows from operating activities: Cash received from customers Cash received from county Cash payments for goods and services Cash payments to employees	\$ 848,576 398,116 (904,449) (594,193)	163,522 (8,978,756)	(3,446,543)	\$ 7,889,769 5,213,943 (6,333,417) (5,533,376)	5,775,581 (19,663,165)	\$ 29,692,174 8,688,992 (17,960,574) (20,373,222)	3,973,876 (2,746,633)
Net cash provided by (used for) operating activities	(251,950)	1,686,811	(4,213,613)	1,236,919	(1,541,833)	47,370	1,516,688
Cash flows from noncapital financing activities: Transfers in Grants received	775,511	14,337 52,030	4,585,502 1,712,900	58,616	5,433,966 1,764,930	6,413,020 1,654,235	(822,953)
Net cash provided by noncapital financing activities	775,511	66,367	6,298,402	58,616	7,198,896	8,067,255	(822,953)
Cash flows from capital and related financing activities: Purchases of capital assets Payment of debt Interest paid on debt Proceeds from sale of capital assets Insurance recovery Premium on debt issuance Proceeds from issuance of debt Contributions	(688,253) (48,317) (6,360) 840,000 1,700	(14,885)	(2,376,517)	(1,063,088) (72,487) (6,877) 29,663 - - 935,000	(2,512,206)	(5,786,687) (2,704,077) (131,482) 31,987 	
Net cash provided by (used for) capital and related financing activities	98,770	(500,147)	(2,586,007)	(177,789)	(3,165,173)	(8,714,575)	
Cash flows from investing activities: Purchases of investments Sale of investments Investment income		(6,330,090) 10,571,817 255,294	3 	2,841	(6,330,090) 10,571,817 258,135	(17,803,276) 19,019,924 412,044	- 28,595
Net cash provided by (used for) investing activities	:	4,497,021		2,841	4,499,862	1,628,692	28,595
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents - January 1	622,331 1,458,497	5,750,052 27,342,646	(501,218) 11,525,474	1,120,587 995,607	6,991,752 41,322,224	1,028,742 40,293,482	722,330 8,178,683
Cash and cash equivalents - December 31	\$ 2,080,828	\$ 33,092,698	\$ 11,024,256	\$ 2,116,194	\$ 48,313,976	\$ 41,322,224	\$ 8,901,013

#### STATEMENT OF CASH FLOWS -**PROPRIETARY FUNDS**

#### For the year ended December 31, 2016 (With summarized financial information for enterprise funds for the year ended December 31, 2015)

			pe Activities- se Funds		Tot	als	Governmental Activities-
	Airport Fund	Solid Waste Management Fund	Park View Health Center Fund	Highway fund	December 31, 2016	December 31, 2015	Internal Service Fund
Reconciliation of operating income (loss) to net cash							
provided by (used for) operating activities:							
Operating income (loss)	\$ (1,956,381)	\$ 1,104,867	\$ (5,295,043)	\$ 27,512	\$ (6,119,045)	\$ (4,290,703)	\$ (158,062)
Adjustments to reconcile operating income (loss) to							
net cash provided by (used for) operating activities:							
Depreciation	1,590,639	891,333	609,056	1,067,655	4,158,683	3,875,331	
Changes in assets and liabilities							
Receivables	(29,504)	(571,133)	(32,197)	147,217	(485,617)	126,376	32,361
Due from other governments		(63,825)	(198,702)	(91,160)	(353,687)	642,349	-
Investment in Tri-County Single Steam Recycling	-	267,681	5	3.00	267,681	269,848	
Inventories	(14,065)		(1,777)	95,569	79,727	(66,972)	2,585
Advance payments	(5,107)	39,997	2,474	141	37,505	157,726	47,796
Net pension asset	64,315	123,183	1,505,695	585,871	2,279,064	1,242,359	3
Deferred outflow Pension	(159,649)	(306,088)	(3,829,872)	(1,450,755)	(5,746,364)	(1,383,351)	
Vouchers payable	90,703	214,328	40,079	(30,189)	314,921	(8,104)	201,974
Due to other governments	7,779	(245,105)	259	(1,555)	(238,622)	189,379	-
Unearned revenue				34,423	34,423	(36,167)	3
Other liabilities	34,884	38,581	(18,384)	(283,506)	(228,425)	(48,081)	1,390,034
Net pension liability	40,063	77,378	967,416	365,645	1,450,502	1,242,359	×
Deferred inflow Pension	84,373	162,958	2,037,383	770,051	3,054,765	(1,383,351)	G
Long-term due to other governments	-	(275,300)	-		(275,300)	(267,681)	2
Long-term care accrual	E.	227,956		5.24	227,956	(354,939)	
Total adjustments	1,704,431	581,944	1,081,430	1,209,407	4,577,212	4,338,073	1,674,750
Net cash provided by (used for) operating activities	\$ (251,950)	\$ 1,686,811	\$ (4,213,613)	\$ 1,236,919	\$ (1,541,833)	\$ 47,370	\$ 1,516,688
Cash and cash equivalents at end of year consist of:							
Unrestricted cash and investments	\$ 1,325,292						\$ 8,901,013
Restricted cash and investments	755,536	11,980,253	374,439	924,200	14,034,428	15,549,661	-
Less noncurrent investments		(10,953,184)	5	18	(10,953,184)	(15,202,144)	÷1.
Total cash and cash equivalents	\$ 2,080,828	\$ 33,092,698	\$ 11,024,256	\$ 2,116,194	\$ 48,313,976	\$ 41,322,224	\$ 8,901,013

NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES

In 2016 there was a non cash contribution from the FAA in the amount of \$31,943 reflected in the Airport Fund . In 2015 there was a non cash contribution from the FAA in the amount of \$5,651,793 reflected in the Airport Fund and a non cash contribution from the State of Wisconsin in the amount of \$5,319 reflected in the Highway Fund .

### STATEMENT OF FIDUCIARY NET POSITION

December 31, 2016 (With summarized financial information as of December 31, 2015)

		Agenc	y Fund	ls
	1	Το		
	D	ecember 31, 2016	D	ecember 31, 2015
ASSETS Cash and investments	\$	1,769,919	\$	1,400,392
Accounts receivable		(1,955)		(20,060)
Accrued grants and aids		20,807		25,936
Prepaid items		3,333		3,333
Equipment		213,245		32,492
Total Assets	\$	2,005,349	\$	1,442,093
<u>LIABILITIES</u> Liabilities:				
Other accrued liabilities	\$	2,005,349	\$	1,442,093
Total Liabilities	\$	2,005,349	\$	1,442,093